

Reconstruction and Development







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List of Abbreviations

BOD	Biochemical Oxygen Demand
CAPEX	Capital expenditure
CSO	Civil society organisations
EBRD	European Bank for Reconstruction and Development
EIB	European Investment Bank
EU	European Union
GCAP	Green City Action Plan
IDP	Internally displaced people
IFC	International Finance Corporation
IHS	Individual heating substation
LULUCF	Land use change and forestry emissions
MFI	Multi-lateral funding institutions
MBT	Mechanical biological treatment
MRF	Materials recovery facility
MRV	Monitoring, reporting and verification
MSW	Municipal solid waste









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NBS	Nature-based solutions
NDC	Nationally Determined Contribution
NEFCO	Northern Environmental Finance Corporation
NGO	Non-governmental organisation
OECD	Organisation for Economic Co-operation and Development
OPEX	Operational expenditure
PSR	Pressure-state-response
PPP	Public-private partnership
RAR	Rapid Assessment Report
RDF	Refuse derived fuel
RES	Renewable energy systems
SEA	Strategic Environmental Assessment
SEP	Stakeholder Engagement Plan
SIDA	Swedish International Development Cooperation
SUDS	Sustainable urban drainage systems
UAH	Ukrainian Hryvnia
UNFCCC	United Nations Framework Convention on Climate Change
USAID	United States Agency for International Development

Disclaimer

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♥ Message from the Mayor





Dear friends!

Khmelnytskyi was one of the first Ukrainian cities to incorporate the "green path" into their plans for a better future for the city and its residents. Our obligation to the residents of Khmelnytskyi is to solve environmental problems and find solutions that will improve both citizens' quality of life and the environment. We demonstrated our commitment by participating in European initiatives, particularly the EBRD Green Cities Program.

Adopting the Green City Action Plan approach will give us access to funding that will help implement a variety of solutions: improving air and water quality, greening the city, modernizing city transport, and taking care of energy security. Russia's war presents us with new challenges, but it does not eliminate the old ones. Khmelnytskyi is home to 300,000 residents, as well as a new home for 30,000 internally displaced persons. The city authorities' task is to use all available options to make this home comfortable, safe, and innovative.







Green City Action Plan Khmelnytskyi

Executive summary

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Executive summary

Benefits of the GCAP

Cities are dynamic and vital parts of society and the main engines of social, economic and technological development – however cities are sources of important environmental impacts such as pollution and pressure on natural resources and are also often vulnerable to climate change and natural disasters.

There is a need for a holistic and systematic approach to address environmental challenges and to build a better and more sustainable future for cities and their residents. Adopting the Green City Action Plan approach under the EBRD's Green Cities Programme can help identify and deliver the environmental and society benefits needed to realise change, influence decision makers and to unlock necessary finance.

In recent years the city of Khmelnytskyi has made significant progress in developing and implementing strategic policies and programmes within key areas of sustainable development, in line with national and regional priorities on environmental protection, energy efficiency, waste management and digital transformation.

In April 2021, WS Atkins International, in consortium with Bilfinger Tebodin Ukraine, was selected to assist in the development of the

GCAP for the city of Khmelnytskyi. Following the EBRD methodology, the aim of the project was to assist Khmelnytskyi to systematically address its environmental issues.

Wide groups of stakeholders were involved in the process of the GCAP development, starting from the very early stage of data collection, up to the final approval of GCAP.

A GCAP follows a systematic process of establishing a Green City Baseline by identifying the priority environmental challenges that need to be addressed.

Environmental challenges

The baseline phase of the GCAP involved collecting relevant data to understand the environmental challenges within Khmelnytskyi. Four major environmental challenges were prioritised in Khmelnytskyi, namely:

- High levels of air pollution
- Contamination of surface water
- O Unsustainably high water use
- Insufficient green spaces in central areas.

By identifying and benchmarking sectoral performance in Transport, Energy, Buildings, Industry, Water, Solid Waste and Land use, the GCAP identifies which aspects of economic



sectors are responsible for creating the observed environmental challenges.

Green City challenges

By considering environmental issues and sector performance together, particular issues become apparent. These are considered as the Green City Challenges. Directly addressing these Green City Challenges will contribute to improving the overall environmental performance of the city of Khmelnytskyi. Khmelnytskyi Green City Challenges are identified as:

- Governance and planning
- Green zones
- Urban transport
- Energy security
- Water
- Solid waste

Assessing the impact of war

During the development of this GCAP, the EBRD commissioned an assessment of the new challenges and impacts on Internally Displaced People, city infrastructure and the provision of public services resulting from the military invasion of the Russian Federation in Ukraine.

Overall, the influx of IDPs over 35,000 (raising the city population by more than 13%) and the damage to infrastructure caused by the war highlights acute vulnerabilities to critical services





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and utility sectors in the city. This also creates an additional burden for the provision of public services like social protection, education, health care and the housing sector and emphasises the need for investment in critical sectors of city services.

The results of the Rapid Appraisal have been incorporated into this GCAP development.

Action plan development

Following the creation of a comprehensive picture of where the city is today and which areas need attention, the Action Plan was developed. This began with agreeing a single, overarching vision for its Green City development.

Green City Vision for Khmelnytskyi

In 15 years the city of Khmelnytskyi will...

Address its priority environmental challenges of water quality and use, air quality and green spaces issues, while ensuring co-benefits to wider ecological improvement. Through collaboration with citizens and international partners, by embracing modern, efficient, digital and technologically advanced infrastructure improvements, the GCAP will ensure environmentally friendly, sustainable, affordable and accessible services for all, thus enabling a sustainable future in greener & healthier environment for the local community.

To support achievement of the Vision, a range of Strategic Goals, Targets and Actions have been developed. A longlist of over 100 potential actions were identified in close collaboration with key city departments, municipal companies and service providers. Through consultation and engagement with multiple public stakeholder groups a shortlist of priority actions were selected and elaborated.

Green City Actions

A total of 21 packaged actions were agreed. This includes costed measures focused on improving appreciable environmental challenges whilst also providing a range of wider socio-economic co-benefits, and addressing the recommendations of the Rapid Appraisal task to address new challenges posed by the war.

These actions form the GCAP investment plan, and equate to a total funding requirement of €694m over the course of 10 years (2023-2032); containing a mixture of policy, pre-investment and investment and other initiatives. The wide range of actions within the GCAP provides options for funding from alternate of sources the City, IFIs and private financing. The funding would be used for investing into:



- Governance and planning to embed environmental principles at the heart of city governance and decision making
- Green zones to expand accessible green spaces for citizens
- Urban transport to enhance sustainable transport modes and boost active lifestyles
- Energy security to bolster energy security and reduce the reliance on fossil fuels
- Water quality to improve and safeguard the quality of the water supply to the city
- Solid waste to promote environmentally sensitive waste reduction and management

Carbon saving potential

For each action an estimation of potential carbon savings has been developed. The GCAP offers possible GHG reductions of 207,950 tCO₂e per year based on the current emissions profile – an 18.8% reduction on 2020 levels.

Investment and implementation

Throughout 2022 the city has continued its strong performance of developing and implementing sustainable development strategies. In spite of the challenges posed by the ongoing war in Ukraine the city remained committed to ensuring the production of a robust GCAP for the citizens of Khmelnytskyi.

By following the process of challenge identification, objective led planning and action







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generation, Khmelnytskyi City Administration has developed an ambitious but achievable action plan, providing clear options and guidance on how to enhance environmental performance and ensure the realisation of "Green City" status.

Through sound investment in innovative technical solutions and the expansion of pre-

existing best practice, supported by policy, governance and capacity building measures, the Khmelnytskyi GCAP will embed positive environmental practices well into the future. Doing will address the SO identified priority environmental challenges, improve service provision for citizens and will long provide term investment benefits for the city across multiple demonstrating sectors, commitment to the global green agenda.

The city's commitment to implementation of the GCAP is already being demonstrated. Despite the war the EBRD and city have continued coorperation and have been able to leverage opportunities derived from the GCAP as followon projects. This includes the ongoing preparation of a trolleybus network investment in the city, which will be finalised in 2023. The following page provides a summary of the Action Plan.









Green City Action Plan Khmelnytskyi v





Sector #				Policy /	Timeframe (2023 -2032)							Carbon	Job	Total cost		
		#	Action	investment	23 24	25 26	27 78	29	30	31 32	Smart	saving (tCO2e)	creation e) potential	(€)	Capex (€)	Opex (€)
Environmental, social and climate governance	ntal, mate	EG-01	Awareness raising campaign, outreach and environmental information	Policy							Smart Component	5,000	7 - 15	70,000	20,000	50,000
		EG-02	Improvement to environmental data collection, exchange and management	Policy							Entirely Smart	-	10 - 35	550,000	500,000	50,000
		EG-03	Integrated urban planning and develop guidelines and tools to realise eco-city aspirations	Policy							Smart Component	-	7 - 15	1,350,000	1,300,000	50,000
		EG-04	Gender policy enhancements and implementation support	Policy							Smart Component	-	7 - 15	70,000	20,000	50,000
		EG-05	Climate vulnerability assessment and incorporation of resilience into infrastructure investments	Policy							Smart Component	-	10 - 35	300,000	200,000	100,000
		GZ-01	Monitoring and governance of green zones	Policy							Smart Component	-	7 - 15	250,000	200,000	50,000
Green zones		GZ-02	Enhancement of existing green zones	Investment							Smart Component	200	7 - 15	300,000	100,000	200,000
		GZ-03	Development of new green zones	Investment							Smart Component	50	55 - 70	1,200,000	1,000,000	200,000
		UT-01	Modernisation and enhancement of the public transport system	Investment							Smart Component	2,700	105 - 205	18,425,000	16,750,000	1,675,000
Urban transport		UT-02	Demand management through development of a City Parking Strategy	Policy							Smart Component	900	25 - 30	1,575,000	1,425,000	150,000
Orban transport		UT-03	Cycling network investment	Investment							Smart Component	4,000	55 - 60	2,150,000	1,900,000	250,000
		UT-04	Pedestrianisation and car free zones	Investment							Smart Component	2,700	55 - 60	5,600,000	5,100,000	500,000
		EI-01	Promoting renewable energy generation in buildings	Investment							Smart Component	7,000	15 - 55	3,200,000	2,200,000	1,000,000
Energy, Industry &		EI-02	Promoting energy efficiency enhancements to building stock	Investment							Smart Component	47,500	45 - 120	82,500,000	75,000,000	7,500,000
Buildings		EI-03	Ensuring energy efficiency measures in industry	Investment							Smart Component	22,800	10 - 15	495,000	450,000	45,000
		EI-04	Rehabilitation of the city heating supply network	Investment							Smart Component	30,800	125 - 200	98,800,000	89,800,000	9,000,000
		WA-01	Storm / Waste water management	Investment							Smart Component	1,300	125 - 200	205,450,000	186,750,000	18,700,000
Water quality & availability		WA-02	Modernisation of drinking water supply	Investment							Smart Component	1,500	220 - 300	219,400,000	199,500,000	19,900,000
		WA-03	Achieving good ecological status of the local water bodies	Investment							Smart Component	0	15 - 40	2,035,000	1,850,000	185,000
Solid wasta	000	SW-01	Ensure an effective system of MSW collection, temporary storage and treatment	Investment							Smart Component	3,100	60 - 120	36,650,000	33,350,000	3,300,000
Solid Waste		SW-02	Improving existing MSW landfilling system	Investment							Smart Component	3,100	60 - 100	13,860,000	12,600,000	1,260,000
			Total									132,650	1025-1720	694,230,000	630,015,000	64,215,000





Project context



1. Project context

Cities are sources of important environmental impacts such as pollution and pressure on natural resources and are also often vulnerable to climate change and natural disasters. Such environmental issues are particularly acute in Khmelnytskyi and reinforced by patterns of urbanisation and development.

There is a need for a holistic and systematic approach to maximise benefits, and for successful application. Adopting the Green City Action Plan approach under the EBRD's Green Cities Programme can help identify and deliver the wider co-benefits needed to persuade decision makers and to unlock finance.

In April 2021, WS Atkins International, in consortium with Tebodin Bilfinger, was selected to assist in the development of the GCAP for the City of Khmelnytskyi. Following the EBRD methodology, the aim of the project is to assist the City of Khmelnytskyi to systematically address its environmental issues.

During the development of this GCAP, it was deemed essential to consider the new challenges and impacts on the city infrastructure and the provision of public services resulting from the military invasion of the Russian Federation in Ukraine.

Therefore a Rapid Appraisal was commissioned and its findings are considered in developing this GCAP. The Rapid Appraisal sought to assess the impacts of the war and the influx of over 35,000 forced internally displaced people (IDP) on the city's infrastructure and the provision of public services in the city, including for IDPs.



The Khmelnytskyi GCAP offers the City of Khmelnytskyi the opportunity to align their longterm development goals with an aspirational green growth agenda. This will provide long term investment benefits into the city across multi-sectors, demonstrating commitment to the global and national green agenda









GCAP process

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2. Khmelnytskyi GCAP

process

2.1. City context

The City of Khmelnytskyi is an administrative regional and district centre, located on both banks of the Pivdennyi Buh (Southern Bug) River, at the confluence of the Ploska River. The city is a significant historical, at the same time modern economic and cultural, centre of Podillya. As of 2019, the city's population was 273,700 people. The area of the city is 9,305 hectares.

Khmelnytskyi as a city occupies a leading position among the most environmentally friendly cities in the country, with a high rate of satisfaction with the quality of services among the population, has international recognition for the active promotion of European values.

The structural subdivisions of the city council, which are directly involved in the preparation of Khmelnytskyi GCAP as part of the Steering Committee and the Expert Group set up to facilitate the development of the GCAP at best, are presented below:

- Department of Economy ٠
- Department of Ecology and ٠ Landscaping Control







- **Transport and Communications** Department
- Department of Architecture and **Urban Development Land Resources** Department
- Legal Support and Representation Unit
- **Financial Department**

Environmental recognition for Khmelnytskyi

- In 2019, Khmelnytskyi won the championship in the national competition "Eco Triumph", as the most eco-friendly city in the country.
- According to the indicator of • satisfaction with the quality of services, the city took 5th place.
- In 2021, Khmelnytskyi became the winner of the highest award of the Parliamentary Assembly of the Council of Europe - the European Prize for 2021 - for the active promotion of European values.

Over 40 municipal companies are subordinate to relevant structural units of the City Council. They provide municipal services to residents and enterprises of Khmelnytskyi city and cover

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such sectors as generation and consumption of heat and electric energy, municipal waste, public transport, greenery and ecology, water supply and water drainage, the housing sector, property of public ownership, social infrastructure assets, construction, urban development.



The active civil society organisations in the City of Khmelnytskyi are not numerous, especially in areas relevant to topics of the Green City. Among active NGOs and other civil society organisations, there are educational institutions, universities and colleges, Chamber of Commerce and Industry, Council of entrepreneurs as representative of interest of local businesses etc. The city has a practice of cooperation with national and international organisations which conduct information and awareness activities in the city, like Podilskyi Centre "Gendre Council", Hesed Besht, Espero, and Caritas.

2.1.1. Institutional framework

The city is currently making significant progress in developing actual strategic documents on key general and sectoral areas of sustainable development in line with national and regional priorities, including those on environmental protection, energy efficiency, waste management and digital transformation.

According to the Strategic Development Plan of the Khmelnytskyi City Territorial Community for 2021-2025, the city territorial community seeks to create a comfortable, environmentally friendly space to live, with modern architecture, culture, energy-efficient











infrastructure, favorable for doing business, economic development and new technologies.

In order to create a recognizable, attractive, competitive image of the new community the Strategic Development Plan provides for the implementation of projects on the following prioritized areas: (1) Economically Sustainable Community (2) Comfort and Safety (3) Community including Responsible improvement of municipal management, development of convenient infrastructure, improvement of road transport infrastructure, increase of safety, provision of quality housing and communal services, medical, educational, cultural services to the residents of the community, which are based on the gradual introduction of Smart-technologies and solutions in the daily life of the community.

The GCAP is aligned closely with these goals and objectives and its implementation will directly support the achievement of Strategic Development Plan for Khmelnytskyi.

2.1.2. City International cooperation

The city actively cooperates with international donors and multi-lateral funding institutions (MFIs) in the modernisation of the area of transport and increase of energy efficiency of water supply and water treatment systems, waste management, and in the direction of "Green City".

The city is actively participating in international and European programmes funded by the EU, SIDA, the US Peace Corps in Ukraine, the US Agency for International Development), IFIs and development partners projects such as the EBRD, EIB, IFC, and NEFCO.

According to the Program of International Cooperation and Promotion for 2021-2025, the city is intensifying international community cooperation, ensure community awareness and create a positive investment image at the national and international levels, creating an effective communication strategy, exchanging positive experience in implementing local principles. Increasing the competitiveness of the community for the welfare of its inhabitants. Achieving the goals is provided, including by establishing and maintaining relations with international organisations and investment funds, diplomatic and consular missions, trade and economic missions of other countries in Ukraine and ensuring that investors are aware of the investment opportunities of the community. The city is also actively cooperating with twin cities. Recent cooperation overview can be found at https://khm.gov.ua/uk/twin-cities.

In 2022, the city has cooperated with many donors and international and local organizations to address the challenges of the

Recent international and national recognitions and rankings of Khmelnytskyi

- 2021 PACE Europe Prize
- Winner of the National Eco-Triumph rankings of UA cities in 2021
- National Investment Attractiveness IBI-Rating invAA- "Excellent Investment Attractiveness"
- No. 1 according to the Forbs 2021 UA cities ranking as of the conditions for business
- No. 1 according to the USAID CEP 2021 UA cities competitiveness ranking
- No.9 2021 Focus UA cities comfort ranking.

war and IDPs needs. The Rapid Assessment Report (RAR) provides a detailed overview of such cooperation (detail of the Rapid Appraisal task is provided in section 2.3).

The city's progress in the use of smart solutions and the desire for even more strategic approaches should be commended.









2.1.3. Municipal finance

According to the report on Khmelnitsky City Budget implementation in 2021, the revenues reached UAH 3.80 billion and expenditures including loan financing amounted to UAH 3.83 billion. Resultantly, as of 01.01.2022 internal debt was about UAH 36 million and external debt amounted to UAH 15 million.

According to the approved City Budget for 2022 revenues were planned as UAH 3.64 billion and expenditures were expected to amount to UAH 3.68 billion. The development budget formed about UAH 309 million (about 9% of the overall budget).

Due to war conditions and the adoption of the Law of Ukraine "On Amendments to the Tax Code of Ukraine and other legislative acts of Ukraine regarding the effect of norms during the period of martial law", the financial capacity of the City Budget was reduced.

Under martial law, the implementation of the budget of the Khmelnytskyi in 2022 was carried out in a special regime that significantly limits the expenditures, namely, the purchase of certain materials, services and works are limited to an exhaustive list. The introduced changes to the Budget are related to the implementation of measures aimed at strengthening repulsion of aggression and

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implementing measures of the legal regime of martial law; providing support to internally displaced persons, budgetary institutions and municipal companies (communal enterprises) as well as low-income households of the community to overcome challenges of war time and coming heating season. As a result, the onset of war meant that the city council had to freeze development spending to concentrate on the city's immediate wartime needs.





development

process

Development of the GCAP followed the EBRD GCAP methodology. This is available online https://www.ebrdgreencities.com/

In line with the EBRD GCAP methodology, this report follows the systematic process of identifying, benchmarking, prioritising and guiding Green City Actions that involves four steps. as summarised below and in Figure 2-1.

Figure 2-1: GCAP process overview

- Establishing of the Green City Baseline and identifying the priority environmental challenges that need to be addressed;
- Articulation of the city's vision, strategic objectives and priority actions and investments to address priority environmental challenges and meet the objectives;
- 3. Implementation i.e. execution of the GCAP; and
- 4. Monitoring and Evaluation of the GCAP results.

2.3. Rapid appraisal of war impact

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In order for the GCAP to best meet the current and future needs of the city, it was deemed essential to consider the new challenges and impacts on the city infrastructure and the provision of public services resulting from the war in Ukraine. In June 2022, the EBRD commissioned a Rapid Appraisal of the impacts of the war and the influx of forced internally displaced people (IDP) on the city's infrastructure and the provision of public services in the city, including for IDPs.

The Rapid Appraisal aimed to assess the current situation with IDPs, including the demographic picture of IDPs, assessment of social, housing, educational and other needs;





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public service provision needs (current and potential), and the impact on city infrastructure capacity due to growing demand.

The Rapid Appraisal report was developed as a standalone document, but relevant findings are included throughout this action plan. The results of the Rapid Appraisal (summarised in section 3.5.1) will support the city to develop its policy regarding displaced persons and address new challenges in a strategic perspective.

2.4. Summary stakeholder engagement

The methodology of GCAP envisages engagement of key stakeholders identified at key steps of the GCAP development and further implementation, in order to take into account the interests and concerns of the local community. Therefore, stakeholders were informed at every stage of the process and invited to actively participate in designing the green city plan together, including the city council as a local policy maker, the expert community and business, civil society, academia and local community in general. Green City stakeholders were involved in the process of GCAP development, starting from the data collection and prioritisation of environmental challenges, visioning of Green City and identification of the most important actions up to the final approval of GCAP by decision-makers and its implementation.

The EBRD considers public consultation, stakeholder engagement and information disclosure as an on-going, meaningful and inclusive process, to be started at the earliest stage of the environmental assessment process and to be continued throughout the entire life of the EBRD financed project.

In order to ensure this, stakeholders were encouraged to provide their feedback,

expertise, concerns and expectations and possible options to contribute to a common plan shared by the community and aimed to make the city greener, safer and more resilient in challenged future.

Theengagementincludedvariousmethodsofconsultations,both



individual and group activities: workshop sessions, presentations, working group meetings, online surveys, expert discussions, correspondence, public and official assessment at Strategic Environmental Assessment (SEA) stage, general public information disclosure and awareness raising using offline and online tools.

Under the circumstances, the GCAP development was obliged to amend these methods to an online form of engagement and communication due to limitations of the COVID-19 pandemic situation and ongoing war, and did its best to make it efficient and meaningful.







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Table 2-1 provides a summary of the public stakeholder engagement held, mostly before the war, as part of the GCAP development process for Khmelnytskyi. Invitations to the workshops were extended to the following:

- The City GCAP Steering Committee and Expert Group
- Relevant City Departments and structural units (including social issues, digitalisation, urban development)
- Public utilities and other municipal organisations providing services
- CSOs representing public/citizens and sectoral interests (waste, water, energy, industry, sustainable transport, sustainable urban development; environment and climate change etc.)
- NGOs
- Representatives of local expert community (universities and research institutions
- International and bilateral organisations conducting similar work in the city)
- Media
- Business support organisations



Table2-1:Overviewofstakeholderengagement activities

#	Name	Торіс	Date	Attendees	Female %
1	Workshop #1: Launch event and 1 st Stakeholder engagement	Public launch and initial engagement on environmental challenges in the city	28th April 2021	60	53.3%
2.	Online public survey	Evaluation of environmental baseline conditions of the City	June 2021	200	Not available
3	Survey within local activists at Green City baselining	Evaluation of social and gender issues at prioritisation of Green City challenges	1 st June 2021- 31 st July 2021	43	55.8%
4	Workshop #2: "Prioritisation of Green City challenges"	Presentation of the findings of the Technical Assessment and preliminary prioritisation of green city challenges	26 th August 2021	68	55.9%
5	Workshop #3: "Vision, goals and actions"	Agreement of Vision and strategic goals, and initial discussion on actions	4 th November 2021	56	53.57%
6	Workshop #4: "Shortlisted actions"	Presentation of Shortlist of Action Packages	26 th January 2022	70	51.43%
7	IDP Questionnaire	War impacts, IDP needs and issues*	17 th June – 30 th June 2022	998	64.2%

* The consultant conducted a survey of IDPs individually through online surveys in June 2022; in parallel, interviews were conducted with 11 IDP support organisations in the city, through which a collective opinion of IDP representatives was obtained







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Green City challenges



3. Green City Challenges

3.1. Evaluation of Green City Challenges

Following the EBRD prescribed methodology, data from a wide range of sources, was collected to:

- Evaluate the city's current environmental performance according to traffic light screening performance benchmarks (red, amber, green) referenced to local and international standards as well as considering historical trends where feasible, and
- Inform priority Green City Challenges. The results of all activities in this report constitute the Green City baseline, which documents the City's current environmental performance.

Using available data, an Indicators Database was compiled, comprised of the following indicators:

 a) Environmental assets cover indicators of quality of air, water bodies, drinking water, water use, soil, availability of resources (green space, biodiversity and ecosystems) and climate change risks (mitigation of







GHG emissions, adaptation and resilience to natural disasters).

 b) Sectoral pressure indicators cover the sectors of transport, buildings, industries, energy, water supply and wastewater, solid waste, and land use.

Figure 3-1: Environmental assets $\begin{array}{c} \begin{array}{c} \begin{array}{c} \end{array}\\ \end{array}\\ \begin{array}{c} \end{array}\\ \end{array}\\ \begin{array}{c} \end{array}\\ \begin{array}{c} \end{array}\\ \begin{array}{c} \end{array}\\ \begin{array}{c} \end{array}\\ \begin{array}{c} \end{array}\\ \end{array}\\ \begin{array}{c} \end{array}\\ \end{array}\\ \begin{array}{c} \end{array}\\ \begin{array}{c} \end{array}\\ \end{array}\\ \begin{array}{c} \end{array}\\ \begin{array}{c} \end{array}\\ \end{array}$ \left(\begin{array}{c} \end{array}\\ \end{array}\\ \left(\begin{array}{c} \end{array}\\ \end{array}\\ \left(\begin{array}{c} \end{array}\\ \end{array}\\ \left(\begin{array}{c} \end{array}\\ \end{array}\\ \end{array}\\ \left(\begin{array}{c} \end{array}\\ \end{array}\\ \left(\begin{array}{c} \end{array}\\ \end{array}\\ \end{array} \left(\begin{array}{c} \end{array}\\ \end{array} \left(\begin{array}{c} \end{array}\\ \end{array}) \left(\begin{array}{c} \end{array}\\ \end{array}) \left(\begin{array}{c} \end{array}\\ \end{array}) \left(\begin{array}{c} \end{array}) \end{array} \left(\begin{array}{c} \end{array}) \end{array} \left(\begin{array}{c} \end{array}) \left(\end{array}) \left(\end{array}) \left(\begin{array}{c} \end{array}) \left(T) \left(T)

Figure 3-2: Sectoral pressures



The indicators database allowed for a preliminary evaluation of the current condition of the City's environmental assets according to the traffic light approach.



Following this, the preliminary results of the indicators database were supplemented and enhanced through expert knowledge and engagement from stakeholders, to arrive at an agree challenge level, which was deemed accurate and reflective of the true environmental challenges in Khmelnytskyi.

3.2. Environmental condition assessment

The performance of environmental assets was prioritised to rank them in order of the urgency in which they should be addressed.

The following table provides a summary of the main factors influencing each environmental performance.

The **priority** environmental challenges of the city are:

- High levels of air pollution
- Contamination of surface water
- Unsustainably high water use
- Insufficient green spaces in central areas

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Table 3-1: Summary of prioritised environmental challenges in Khmelnytskyi

Environmental asset		Challenge level	Comments	Sectors contributing to environmental issues
Air quality	\bigcirc	High	The main source of air pollution in the city of Khmelnytskyi is private road transport, as well as, during the heating season, heat supply companies that use natural gas for energy production.	
Water quality		High	Contamination of surface water with domestic wastewater, surface runoff from the city, agricultural land, and unauthorized landfills, industrial wastewater, untreated filtrate of the landfill leads to deterioration of water quality in surface water bodies	
Water availability		High	The low score on the Water Exploitation Index shows that the volume of water use, compared to the available water resources, is quite high	
Green spaces		High	The area of public green areas is gradually increasing, however especially in the central part of the city, is insufficient and is reduced due to construction and reconstruction works.	
GHG emissions		Mid	The main sources of greenhouse gas emissions in the city are the use of private road transport, consumption of natural gas and electricity in residential buildings, as well as district heating.	
Adaptation and resilience		Mid	The most significant factors of the effects of climate change are the vulnerability of urban green areas, heat stress, infectious diseases and allergic reactions, and energy systems.	
Soil quality		Mid	For the city of Khmelnytskyi there is no detailed information on soil quality, quantity and location of potentially contaminated areas	
Biodiversity and ecosystems		Mid	Data on biodiversity in the city are limited. Preservation of green areas and territories in river valleys is important to avoid the loss of bird species diversity in the future.	











3.3. City sectoral review

What creates current environmental conditions?

The following table expands on the assessment of current environmental conditions in Khmelnytskyi, to understand which aspects of economic sectors are responsible for creating the observed environmental challenge.



Table 3-2: Summary of sectoral issues in Khmelnytskyi

Sector	Summary of sector issue	Contributes to
	High level of private car use Ageing and low-capacity public transport network Lack of quality and convenient NMT facilities	
	Poor efficiency of building stock Poor level of thermal insulation of buildings. High level of electricity use	
	High energy consumption in industrial processes Low renewables in energy mix	
	Energy security risk Significant wear on heating network Low renewables in energy mix	
	Significant wear of water supply network Insufficient length of storm sewers Widespread unauthorised wastewater discharge	
	Low recycling and composting rates Limited waste treatment processes Landfilling capacity and quality constraints	
	Uneven socio-economic development of city districts Imbalanced development of housing with transport and social infrastructure, green areas	











3.4. Green City Challenges

By considering environmental issues and sectoral performance together commonalities and cross-cutting themes can be determined and particular issues become apparent.

These are considered as the Green City Challenges for Khmelnytskyi.

The specific these Green City Challenges are presented in table 3-3.

Addressing these Green City Challenges will improve sectoral performance and directly contribute to improving the priority environmental challenges in the City of Khmelnytskyi.

Table 3-3: GCAP Green City Challenges

Green	City Challenges	Issues to be addressed
Governance and planning		 Uneven socio-economic development of city districts, Gaps in environmental data indicators Limited resilience to climate change and emergency preparedness
Green zones		 Insufficient areas of green spaces in central part of the city Imbalanced development of housing with transport and social infrastructure, green areas
Urban transport		 High level of private car use Ageing and low-capacity public transport network Lack of quality and convenient NMT facilities
Energy security		 Poor level of thermal insulation of buildings. High energy consumption in industrial processes Low renewables in energy mix Significant wear on heating network
Water		Significant wear of water supply networkInsufficient length of storm sewers
Solid waste	000	 Low recycling and composting rates Limited waste treatment processes Landfilling capacity and quality constraints











3.5. Issues facing citizens3.5.1. Impact of war in Khmelnytskyi

In order for the GCAP to best meet the current and future needs of the city, it was deemed essential to consider the new challenges and impacts on the city infrastructure and the provision of public services resulting from the military invasion of the Russian Federation in Ukraine. In June 2022, the EBRD commissioned a Rapid Appraisal of the impacts of the war and the influx of forced internally displaced people (IDP) on the city's infrastructure and the provision of public services in the city, including for IDPs.

This appraisal was based on the obtained quantitative data and qualitative information, taking into account the experience of IDPs in Ukraine for eight years since the occupation of the eastern regions of the country, and the trends observed in the last months of the war, in cooperation with the city.

Key issues:

 Main need is housing. Medium- or long-term housing (rent) is needed -59% of the interviewed IDPs. Another 8% need temporary shelter. Also, auxiliary premise is needed for persons with disabilities.

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- Due to a fact that the majority of IDPs (over 70% of respondents) are considering the option of staying in the city, there is a need for jobs.
- The issue of stigmatization and discrimination of IDPs.
- Low capacity of social service providers and NGOs working with IDPs.
- Insufficient informing of IDPs on social services and opportunities available in Khmelnytskyi City.

3.5.2. Social and gender assessment

To ensure that the GCAP will secure equal representation of men and women, representatives of socially vulnerable groups and social actors, an evaluation of social and gender issues was undertaken.

Municipal sector social inclusion and gender assessments were undertaken to better understand the different needs and perspectives of women and men, and differing socially vulnerable groups, in terms of access to services and infrastructure (by sector).









The findings of the social and gender assessments were presented and discussed at stakeholder workshops and have helped develop recommendations on the design of the GCAP.

The analysis of social and gender aspects is based on a range of documents at both state and city level. This was supported by a survey of GCAP sectoral issues affecting citizens and a Survey of problems related to physical accessibility, Evaluation of issues identified around use of public services due to financial or digital access limitations.

Key issues:

- Practically all Khmelnytskyi-city programs do not sufficiently cpver aspects of gender equality and gender parity or were left without funding.
- Lack of state social standards for public transport services and criteria for assessing the quality of passenger transport services obstructs an objective assessment of the provided services.
- Problems related to physical accessibility, in particular for elderly and disabled people – eg. – lack of comfortable railing, low pavement curbs, tactile tile for people with





disabilities. An insufficient rain drainage system on many roads significantly limits people in wheelchairs to cross the road during rain etc.).

- Physical unsafety issue for women: No round-the-clock transport to return home from work under dark time; lack of the lighting of courtyard territories and the city as a whole.
- Unplanned territories near new buildings: territories are used as parking and roadway, which significantly reduces the comfort and safety of women's life (unsafety /discomfort of spending time in the courtyard for children and elderly / low mobility people, no facilities for disabled people etc.).
- Issues related to water quality and water supply: dirty water in the water supply is harmful to children, it results in breakdown of household appliances. The periodic absence of centralized hot water negatively affects women.
- High tariffs for heating for some categories of residents.

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 Lack of relevant skills to use public services online, digital access limitations. Pensioners have to come





to the Pension Fund in person for several times to take their pensions because they don't have skills for getting it on-line and it is not possible to get proper consultation in place.

3.5.3. How the GCAP will support improvement in the identified issues

- Social housing and preferential programmes can be considered as a solution to the issue of IDPs housing.
- As for jobs, the urgent support to the city with job creation, as well as support to IDPs on entrepreneurship can be a solution of the issue.
- The issue of stigmatization and discrimination of IDPS can be solved with the measures which allow to integrate the IDPs into local community - the City of Khmelnytskyi should have a programme for the integration of IDPs into the city's community. It is necessary that the local authorities disseminate good practices and cases of IDPs success stories, their cooperation with local residents, etc.



- Social and gender issues should be in the focus of municipal policy and targeted programs.
- Review existing municipal programs and budgets and provide documentary record of the gender dimension in the programs and availability of appropriate items in the budget.
- Include measures to create jobs for women and training for women employed in municipal programs.
- Develop programs for increasing digital literacy of the population and employees providing social services.
- To provide training of local government officials, as well as specialists of local executive authorities, local government bodies for the development of gender competencies (regarding the use of gender approach, gender analysis, gender-oriented approach in the budget process, gender audits, gender-legal expertise) and skills.
- Develop socially and environmentfocused mobility with regard to shortdistance travel in accordance with "The city of short route" models, principles of inter-modality to ensure

the best possible interaction of cycling transport with other modes of transport.

- Implement quality control systems for passenger transport including the introduction of instruments to organize public service obligations and socially important passenger transport.
- Introduce criteria for monitoring the passenger rights and quality of passenger transport, as well as incentives for carriers to meet social standards; Regulated mechanism of preferential fares, streamlining of the organization and funding of socially important passenger transport.











Green City Vision



4. Green City Vision

The purpose of the Vision is to guide the city's development and provide a framework for the Green City Action Plan. The Vision aims to address the priority challenges and thematic areas that were identified in the Technical Assessment stage. It takes the form of a Green City strategy statement which provides an image of the city and a general principle that leads development of a GCAP and its implementation.

4.1. Strategic goals, targets and actions

To support achievement of the Vision, a range of strategic goals, targets and actions have been developed to provides a clear framework for the development of measures which will have an appreciable

In 15 years the City of Khmelnytskyi will...

Address its priority environmental challenges of water quality and use, air quality and green spaces issues, while ensuring cobenefits to wider ecological improvement. Through collaboration with citizens and international partners, by embracing modern, efficient, digital and technologically advanced infrastructure improvements, the GCAP will ensure environmentally friendly, sustainable, affordable and accessible services for all, thus enabling a sustainable future in greener & healthier environment for local community.



benefit on the city's environmental performance. These form the guiding principles of the GCAP.

Each of these guiding principles are presented in detail for each Green City Challenge in Chapter 5.

- The Strategic goals Which specific areas do we need to address across sectors to achieve this vision?
- Mid-term targets Which targets should we aim to achieve through our actions?
- Actions Which actions do we need to implement to reach our strategic goals for each sector?

The Table 4-1 provides an overview of the strategy goals and targets within each Green City challenge area.









Table 4-1: Challenges, goals and targets











Green City Action Plan



5. Green City Action Plan

5.1. General overview

The GCAP contains 21 packaged actions containing a mixture of policy, pre-investment and investment and other initiatives:

- Policy: actions concerned with legislative, regulatory or standardsetting measures and include approval and implementation of strategic documents, institutional capacity building and enhanced governance processes related to Green city areas.
- Pre-Investments initiatives: prefeasibility studies and environmental and social assessment of projects for financing by international financing institutions (IFIs), strategy development, outreach campaigns and other efforts that contribute to strategic goals, partnerships with financial and private partners, awareness raising and capacity building.
- Investments projects: actions focused on capital expenditures to improve the environmental performance of local infrastructure. This includes design, procurement of services,

equipment, works, construction and other implementation activities.

5.2. Sectoral overview

Actions are presented in the Green City Challenge areas covering sectors and cross cutting components of:



This chapter provides an overview of the recommended action plan Table 5-1 followed by a comprehensive explanation of the investment plan, and a range of individual detailed proformas for each action to provide as much detail as possible on current stage of development. Each proforma provides detailed information including:

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- ✓ action description,
- ✓ potential benefits offered,
- ✓ smart technology opportunities,
- ✓ social considerations,
- ✓ estimation of carbon savings,
- ✓ estimation of funding required, and
- ✓ timescales for implementation.










Table 5-1: Overview of Khmelnytskyi Green City Actions

Costor			A =41 = 1	Policy /	Timeframe (2023 -2032))		Case at	Carbon	Job	Total cost		0.5.01	
	Sector	#	Action	investment	23	24 75	26	27	28	30	31	32	Smart	(tCO ₂ e)	potential	(€)	Capex (€)	Opex (€)
	1	EG-01	Awareness raising campaigns, outreach and environmental information	Policy								C	Smart Component	5,000	7 - 15	70,000	20,000	50,000
		EG-02	Improvement to environmental data collection, exchange and management	Policy									Entirely Smart	-	10 - 35	550,000	Capex (€) Opex (€) 20,000 50,000 500,000 50,000 1,300,000 50,000 20,000 50,000 200,000 100,000 200,000 100,000 200,000 50,000 100,000 200,000 1,000,000 200,000 1,000,000 200,000 1,425,000 1,675,000 1,425,000 1,675,000 1,900,000 250,000 1,900,000 500,000 2,200,000 1,000,000 2,200,000 1,000,000 450,000 45,000 450,000 18,700,000 186,750,000 18,700,000 199,500,000 19,900,000 1,850,000 185,000 12,600,000 1,260,000	50,000
Environmental, social and climate governance		EG-03	Integrated urban planning and develop guidelines and tools to realise eco-city aspirations	Policy								0	Smart Component	-	7 - 15	1,350,000	1,300,000	50,000
		EG-04	Gender policy enhancements and implementation support	Policy								0	Smart Component	-	7 - 15	70,000	20,000	50,000
		EG-05	Climate vulnerability assessment and incorporation of resilience into infrastructure investments	Policy								0	Smart Component	-	10 - 35	300,000	200,000	100,000
		GZ-01	Monitoring and governance of green zones	Policy								0	Smart Component	-	7 - 15	250,000	200,000	50,000
Green zones		GZ-02	Enhancement of existing green zones	Investment								0	Smart Component	200	0 7 - 15 300,000 100,000 0 55 - 70 1,200,000 1,000,000 00 105 - 205 18,425,000 16,750,00 0 25 - 20 1 575 000 1 425 000	100,000	200,000	
		GZ-03	Development of new green zones	Investment								0	Smart Component	50	55 - 70	1,200,000	1,000,000	200,000
Urban transport		UT-01	Modernisation and enhancement of the public transport system	Investment								c	Smart Component	2,700	105 - 205	18,425,000	16,750,000	1,675,000
		UT-02	Demand management through development of a City Parking Strategy	Policy								0	Smart Component	900	25 - 30	1,575,000	1,425,000	150,000
		UT-03	Cycling network investment	Investment								c	Smart Component	4,000	55 - 60	.5 1,350,000 1,300,000 .5 70,000 20,000 35 300,000 200,000 .5 250,000 200,000 .5 250,000 200,000 .5 300,000 100,000 .5 300,000 1,000,000 .5 300,000 1,000,000 .5 300,000 1,000,000 .60 2,150,000 1,425,000 60 2,150,000 1,900,000 .55 3,200,000 2,200,000 .55 3,200,000 75,000,000 .55 3,200,000 75,000,000 .55 3,200,000 89,800,000 .55 3,200,000 89,800,000 .50 98,800,000 89,800,000 .50 98,800,000 186,750,000 .50 219,400,000 199,500,000 1	250,000	
		UT-04	Pedestrianisation and car free zones	Investment								c	Smart Component	2,700	55 - 60	5,600,000	5,100,000	500,000
		EI-01	Promoting renewable energy generation in buildings	Investment								c	Smart Component	7,000	15 - 55	3,200,000	2,200,000	1,000,000
Energy, Industry &		EI-02	Promoting energy efficiency enhancements to building stock	Investment								c	Smart Component	47,500	45 - 120	1.3000 50,000<	7,500,000	
Buildings		EI-03	Ensuring energy efficiency measures in industry	Investment								0	Smart Component	22,800	10 - 15	495,000	450,000	45,000
		EI-04	Rehabilitation of the city heating supply network	Investment								c	Smart Component	30,800	125 - 200	98,800,000	89,800,000	9,000,000
		WA-01	Storm / Waste water management	Investment								c	Smart Component	1,300	125 - 200	205,450,000	186,750,000	18,700,000
Water quality & availability		WA-02	Modernisation of drinking water supply	Investment								0	Smart Component	1,500	220 - 300	219,400,000	199,500,000	19,900,000
		WA-03	Achieving good ecological status of the local water bodies	Investment								C	Smart Component	0	15 - 40	2,035,000	1,850,000	185,000
Solid waste	000	SW-01	Ensure an effective system of MSW collection, temporary storage and treatment	Investment								C	Smart Component	3,100	60 - 120	36,650,000	33,350,000	3,300,000
Sonu waste		SW-02	Improving existing MSW landfilling system	Investment								(Smart Component	3,100	60 - 100	13,860,000	12,600,000	1,260,000
	Total 132,650 1025-1720 694,230,000 630,015,000 64,215,000										64,215,000							











In total, the 21 packaged actions equate to a total funding requirement of €694m over the course of 10 years (2023-2032) containing a mixture of policy, pre-investment and investment and other initiatives.

5.3.1. Generating cost estimates

GCAP investment cost estimates were generated considering existing commitments, previous investments, expert judgement and international comparison. However, all costs are indicative at this stage and the GCAP methodology outlines the need for the city to refine these through detailed feasibility and cost estimation ahead of implementation of specific actions.

The GCAP usually specifies actions to be designed for the next five years. However, the complex nature of projects required for the city means five years is unlikely to be a sufficient period of time to fully realise these

* Investment Plan financing and implementation responsbilities

It is important to note that the GCAP presents recommended potential investments across a wide range of sectors, implementing agencies and scales. As such the GCAP should be viewed as a guidance document, outlining potential options to improve environmental performance in the city, from which suitable actions can be chosen and implemented when and where appropriate.

These recommendations are based on technical assessment, expert judgement, stakeholder input and considerations of priority and urgency within an environmental context. However,, there is no obligation on the City to implement the action plan in its entirety, nor should the funding and implementation responsibility be borne by the city alone.

Funding for measures can be secured from and shared through a range of financing mechanisms including donor finance, private sector investments, green and sustainable funds and grants and state support, as well as the municipal budget. These possible funding mechanisms are identified for each action individually, while an overview is provided in section 5.3.3 and indicative summary is presented below.

actions. Taking a pragmatic view of the processes required for project identification, design and implementation, as well as sustainable long-term financing and operation, we have included an additional 5year implementation period. This is done also accounting current unpredictable martial law situation in Ukraine impacting the city decision making and financing abilities. Due to the long-term, high value of some actions, we have appraised the investment plan for 10 years to provide clarity on the full investments required. This will support the identification

and sourcing of sustainable financing for the GCAP implementation and beyond.

Resultantly this will improve the viability of the action plan overall.

5.3.2. GCAP cost profile

The GCAP cost profile is presented in Figure 5.1, while Figure 5.2 provides a breakdown by sector. From overall estimated costs, 90% are capital expenditures (CAPEX) and 10% are operational and maintenance expenditures (OPEX). Pre-Investment and Investment









Figure 5-1: KhemInytskyi GCAP investment profile (€ million)



projects (CAPEX +OPEX) form about 97% of suggested investments.

As a result of the city's ongoing engagement with international funders, a number of the actions and sub-projects presented are already in advanced stages of exploration or negotiation at the city level. This includes but not limited to the EBRD and associated donor's funding for Modernisation and enhancement of the public transport system (UT-01) and Solid Waste Management actions: effective system of municipal solid waste (MSW) collection, temporary storage and treatment (SW-01), Improving existing MSW Landfilling system (SW-02).

5.3.3. Funding sources available for GCAPs

Figure 5-3: Indicative funding by source (€ million, %)



Grant and private financing
 City budget









As of sources of financing for Khmelnytskyi GCAP, it is anticipated that approximately 10% will be financed from the City Budget, 10% by grant and private financing and 80% by means of projects of IFIs and development organizations, including PPP options.

For cities in normal conditions the most common sources of finance for infrastructure projects are public funds, these take the form of own revenues and intergovernmental transfers, which has its limitations. The scope and timelines of large-scale infrastructure projects make it difficult to use budget sources, as annual planning cycles and budgeting schedules do not easily accommodate long-term projects. In addition,



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political cycles may also disrupt funding and finance. City governments in developing economies need to explore other long-term financing arrangements to allow them to invest in strategic infrastructure initiatives.

International Finance Institutions and development partners (including multilateral development banks) can support infrastructure investment in developing economies through a variety of options. They can either offer their project equity finance (e.g., multilateral finance, infrastructure and other funds) and/or mobilize private capital investments. Loans are typically offered at below market rate, and thereby offer cities lower financing costs for long-term infrastructure needs. Additional instruments include credit guarantees, which are offered to protect private lenders from a government's failure to make payments.

Green and Climate Funds are part of the international agendas for sustainable development and climate change resilience. Various global funds have been established that provide loans and technical assistance grants to infrastructure projects that fulfil a specific set of eligibility criteria. Such funding is provided to public and private sector entities, as well as civil society organisations and research institutes.

Carbon Finance and Emissions Trading

(equity) is an opportunity for City governments to avail of an additional source of grant finance for their infrastructure projects if these lead to a quantifiable greenhouse gas emissions reduction.

Green bonds are income securities issued to raise the necessary capital for a project that contributes to a low carbon, climate resilient economy and have been designed to attract capital from institutional investors, or as a means for governments to direct funding to climate change mitigation.

In usual conditions, the city governments can choose the optimal method based on the city's financing capacity, its expertise in design, build, finance, and operations functions for the specific project, and both its risk management capabilities and desire and readiness for innovation. The government may choose to transfer risk to the private sector where the private sector has specific expertise or in order to achieve more innovation through a private sector procurement model, e.g. at the basis of Public-private partnership (PPP).

In Ukraine for last years the possibility and prevalence of attracting investment resources by the cities on the basis of such instruments









as: PPP, leasing, compensation of influence (business obligations), participation of community residents and project financing by private businesses, was quite limited since these tools were quite difficult to use in conditions of high existing regulations limitations and lack of sufficient experience. The most realistic sources of funding remained grant and loan funding from IFIs and development partners (pre-investment and investment stages) and city expenditures for the policy measures, partial financing of CAPEX and OPEX within approved or anticipated programs.

In the conditions of war and post-war recovery the main sources of financing for sustainable and resilient city infrastructure are assumed being international finance institutions and development partners. More details about programmes specific to the warrelated challenges, IDPs, gender and business support are given in Rapid Appraisal Report.

5.4. Co-benefits offered5.4.1. Integrating Smart Solutions into GCAP Actions

GCAPs have the potential to support an array of smart solutions that contribute to cities' green objectives. When generating the GCAP,





each action includes the consideration of smart technologies and the smart maturity assessment for Khmelnytskyi.

This assesses the opportunity to integrate smart solutions to support actions achieve green outcomes and options to leverage smart technologies to optimise the actions' outcomes and support the city green objectives. Each action has therefore been given one of three categories regarding smart technology inclusion, namely:

- Entirely smart The recommended action/project is entirely smart in nature.
- Smart component The action/project can be improved through the application of smart technology or through key components being smart in nature.
- No smart There is no foreseeable smart application at this time.

5.4.2. Integrating Social and Gender recommendations into GCAP Actions

The GCAP takes a comprehensive approach to integrating gender equality and economic inclusion throughout its development. Based on the Gender and Social Assessments undertaken as part of the Baseline assessment, each action includes a summary of recommendations and considerations to address gender and inclusion in the City.

5.4.3. Job creation

This GCAP has also considered other impacts that are a consequence of the environmental actions, and those are the potential effects it produces in the labour market. As a result of these actions, it is estimated that there is a potential between **1,025 - 1,720** new jobs. These estimations are calculated based on two different components:

- Jobs required for the development and initial implementation / construction of the actions: engineering, developers, management and consultants. These are circa 715 new jobs but of a temporary nature.
- Longer-term employment created as a result of the activity and that will continue after GCAP is developed.
 These have been estimated as a range from a minimum (around 310 jobs) where there is an effort to keep resources with current capabilities to a maximum (up to 1,000 new jobs) where all new services/investments required new personnel.













5.4.4. Carbon saving potential

For each action an estimation of potential carbon savings has been developed, where possible. The emissions annual reduction potential, based on implementation of all actions by 2030, is presented in Table 5-2.

Based on the above the GCAP offers possible GHG reductions of 207,950 tCO₂e per year based on current emissions profile – which is an 18.8% reduction on current levels (based on available 2020 data).

Implementation of the GCAP will contribute to the achievement of Ukraine's National Determined Contribution (NDC), which includes the target of a 65% reduction below 1990 levels by 2030 (including land use, land use change and forestry emissions (LULUCF)).

Up to 207,950 tCO₂e

per year

(18.8% reduction based on 2020 emissions)

Table5-2:GCAPcarbonemissionsreduction potential

Sector	Carbon savings, tonnes CO ₂ eq. per year			Comments
	Min	Mid	Max	
Environmental governance and planning	2,500	5,000	10,000	Emission reductions stemming from improved environmental governance will result from behaviour changes of the residents of the city.
Green zones	125	250	500	Urban greening actions will result in some additional carbon sequestration and do not impact existing GHGs emission levels in the city.
Urban transport	5,150	10,300	20,850	Expected emission reductions in transport sector constitute approximately to 10-15% of current emission levels from private vehicles use within the city. Additional emission reductions will be achieved due to technological changes and replacement of old cars with newer vehicles. However, further growth of the number of cars will drive increase in GHGs emissions. National projections foresees 21% growth of GHGs from automobile transportation by 2030.
Energy, industry and buildings	56,600	108,100	162,800	Industrial NDC projects 16% increase in GHGs emissions in 2030 compared to 2019 due to expected economic growth. NDC for energy generation and distribution sector (which also covers buildings connected to district heating system) foresees 13% decrease in GHGs emissions in 2030 compared to 2018. NDC for buildings sector (not connected to district heating system) foresees 10% decrease in GHGs emissions in 2030 compared to 2019.
Water quality and availability	1,400	2,800	5,000	Assumed to carbon benefits results from 10% reduction in electricity consumption for wastewater treatment. Carbon emissions will be reduced due to decrease in water losses from 35% to 25%. However, additional emissions will be associated with new water supply infrastructure planned to be built.
Solid waste	4,400	6,200	8,800	Sector NDC projects 5% reduction in GHGs emissions from waste sector in 2030 compared to 2018. However, lower national value is expected to take into account extension of waste management services in rural areas and increased volumes of waste processing, which is not applicable to urban areas.
Total	70,175	132,650	207,950	in tonnes of CO2 equivalent
	-6.4%	-12.0%	-18.8%	in percentage to the estimated total GHGs emissions in the city in 2020







Khmelnytskyi Green City Actions

Environmental Governance and **Planning** H H H H H

Green City Challenge

- Disproportionate socio-economic development of city districts
- Gaps in environmental data indicators
- Limited resilience to climate change and emergency preparedness

Impacts on the following environmental assets:



Strategic goal

Enhanced environmental, social and climate governance system into urban development planning to reduce negative impact and increase resilience

Mid-term targets

Indicator name	Current value		Target value
Public and non-motorised transport is promoted through Information and awareness campaigns	RED	~	GREEN
Material efficiency of new built industrial facilities and waste recycling is regulated and incentivised through fiscal instruments	YELLOW	~	GREEN
Water saving reuse is encouraged through awareness campaigns	YELLOW	~	GREEN
Buildings access to wastewater collection and treatment systems is improved through plans and investment	YELLOW	~	GREEN
Business and community resilience is encouraged through awareness campaigns	RED	~	GREEN
Solid waste reuse, sorting and recycling is promoted through information and awareness campaigns	YELLOW	~	GREEN

Actions



EG-1: Awareness raising campaigns, outreach and environmental information

EG-2: Improvement to environmental data collection, exchange and management

EG-3: Integrated urban development planning

EG-4: Gender policy enhancements and implementation support

EG-5: Climate vulnerability assessment and incorporation of resilience into infrastructure investments





6.1.1. Awareness raising campaigns, outreach and environmental information

Action Code	EG-01	Investment / Policy	Policy

Description

Creation of awareness raising campaigns and dissemination of information on environmental conditions and implementation status of measures included in the GCAP, as well as promoting of environmentally and climate-friendly lifestyle among the city's residents. Information campaign could be implemented with the involvement of the broad circle of stakeholders, including, establishing cooperation with local NGOs, higher education institutions, schools, kindergartens and the media. Priority thematic areas for the information campaigns could include:

- the accessibility and usefulness of green areas (e.g. for adaptation to climate change, air purification, water accumulation, erosion protection, biodiversity, etc.);
- improving the energy efficiency of buildings and systems;
- utilization and reuse of waste;
- protection of water resources;
- environmentally and climate-friendly behavioural changes; and
- social services, including for vulnerable groups of population.

Components of awareness raising campaigns and dissemination of environmental information will include:

- Developing and implementation of communication plan on environmental aspects: including events, press-conferences, thematic publications and other communication activities dedicated to environmental aspects that could be performed by environmental department in cooperation with local media.
- Dedicated section of the website: extending environmental section of the website of municipal city council with publication of information on rules and regulations, links to environmental data, news, events, etc.
- Mechanism for submitting complaints and suggestions on environmental issues: establishment of a mechanism for submitting complaints to collect and process inquiries and complaints from the population about the state of the environment and measures in this area (air pollution, tree felling, etc.), using information technology.

Measures within this activity will include information support for the implementation of all initiatives included in the GCAP in cooperation with relevant divisions of the city council and other interested stakeholders, in particular:







Action Code	EG-01	Investment / Policy	Policy
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- City Sustainable Travel Awareness Campaign Development of campaign to promote sustainable travel options in the city particularly promoting cycling and public transport as viable alternatives to car use for commuting trips. Includes development of information brochures, posters and training to encourage and promote safe cycling in schools and offices.
- Solid waste awareness raising production and placement of information leaflets, environmental advertising, videos, etc. on the topic: "Smart waste management"; work in schools to develop skills in separate collection of solid waste; conducting scientific and technical conferences and seminars, organizing exhibitions, festivals and other events to promote environmental protection, publishing printed products on environmental issues, etc.; measures to implement the Khmelnytsky Smart Environment Project. Waste prevention issues.
- Water quality educational campaign: Reducing the amount of phosphorus entering water bodies by conducting an informational and educational campaign on the use of detergents that do not contain phosphorus compounds.
- Water saving campaign: develop an awareness raising programme to encourage efficient water use and help the public to take water-saving measures at home.
- Energy and industry awareness raising: a) Development and conducting of awareness campaign among SMEs for promotion of energy saving measures;
 b) Development and conducting of awareness campaign among enterprises for promotion of ISO50001 standard implementation / development of energy management system based on ISO50001.
- Stakeholder engagement and participatory planning of green zone development: ensure disclosure of information about existing and planned green zones and inviting broad stakeholder participation at various stages of green zones development planning.

Benefits

- Improved awareness about environmental conditions in the city and environmentally friendly lifestyles and reduced environmental pressures in the city.
- Enhanced support of GCAP implementation by the residents and more active participation in the implementation of activities foreseen in the GCAP and other sustainable initiatives of the city.

War impact and IDP critical measure support

Wide ranging IDP Social Services Information Campaigns needed including:

- Information campaign about transport scheme and payment options, plans to improve urban transport in the city
- Supporting programmes for business and private entrepreneurship
- Cooperation with the city public organizations
- Capacity Building for the City Coordination Centre and trainings for the City Social services on tolerance and conflict mitigation
- Trainings for IDPs (culture of the region, Ukrainian language courses)

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*							
Action Code	EG-01		Investment / Policy	Policy			
Programmes of cooperation with Covernments	th other cities in Ukrain	e (connected by o	rigin of IDPs) and cities-memb	ers of Green City Action Programme to improv	/e		
Social Governance	eneration with IFIs and						
Capacity building training on co	operation with IFIs and	donors on best pr	ractice on social governance				
Capacity building training on co	operation with IFIS and	donors on best pr	ractice public climate governar				
Smart Benefits – Smart Component	t An tha anti-talan an an data a			d Cardina and the set the second data and a set			
By utilising digital platforms (such a	is the city's open data p	ortal and geoport	al) for collecting, analysing and	d further visualizing environmental data, the cr	ty		
council will be able to make more e	effective management d	lecisions. Among c	other things, it will promote ef	fective communication with residents. This			
activity will also help to continue th	e implementation of th	ne "Strategic Appro	pach" in the direction of "Smar	rt Leadership and Governance". An effective ne	ext		
step could be the creation of a "Sm	art City Committee" - a	team created to p	promote the digital developme	ent of the municipality. In Khmelnytskyi, such a	1		
committee can be made with existi	ng initiatives, for exam	ple, in the "Workir	ng Group for the Development	of Open Data". Many cities have adopted such	h		
committees as a means to manage	their digitization initiat	ives, including Lon	don, Singapore and Amsterda	m ¹ .			
Social-economic benefits / Gender	Social-economic benefits / Gender considerations						
More conscious attitude of populat	ion to environmental a:	nd climate issues,	raising environment-responsil	ole behaviour among younger generation			
Information campaign aiming integ	ration of IDPs to local c	ommunities will p	revent conflicts in the commu	nity of Khmelnytskyi.			
Potential job creation: 7-15							
Carbon savings per annum							
5,000 tonnes CO ₂ eq. per year							
GHGs emission reductions have bee	en estimated based on	the assumption th	at every person is able to redu	ice personal carbon emissions at least by 500 k	кg		
CO ₂ due to behavioural changes (e.	g. more efficient use of	electric and heat	energy, choice of transportation	on mode, lower waste generation volumes, etc	c.),		
as well as efficient coverage of at le	ast 10 000 residents by	information cam	paigns.				
Priority Environmental Challenges	addressed		Targets addressed				
			Support in achie	eving of most goals of the GCAP			
Link to other GCAP Actions							
			All other GCAP	Actions			
CAPEX Estimate (€)		OPEX Estimate	(€)				
20,000 – additional expenses for pe	ersonnel,						

¹<u>https://www.london.gov.uk/what-we-do/business-and-economy/supporting-londons-sectors/smart-london/smart-london-board</u>





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Action Code	EG-01		Investment / Policy	Policy	
		50,000 – awaren	ess raising campaign to suppo	ort GCAP implementation (technical assistance /	
		grant projects wi	th the involvement of externa	al consultants and service providers)	
Source of funding			Implementation timeline		
Municipal budget, grants, projects imp	lemented by interna	tional	From year 1 to end of plan		
organizations and development partne	ers ²				
Action owners and stakeholders			1		
KMCE"KhmelnytskyiInfoCenter"					
Department of Ecology and Landso	caping Control				
Energy Management Department					
 Department of Culture and Tourisr 	n				
 Department of Youth and Sport 					
Smart Environment Khmelnytskyi					
Organization and informational wo	ork department				
 Labor and Social Protection of Pop 	ulation Department				
 Department of education and scient 	nce				
NGOs					
 Educational institutions 					
External consultants and service provide the service of the s	roviders				
• Media					

² Hereby development partner means foreign state, government of organizations authorized by the government of a foreign state, foreign municipal authority or international organization, which provide international technical assistance in line with the international agreements of Ukraine











6.1.2. Improvement to environmental data collection, exchange and management

Action Code	EG-02	Investment / Policy	Policy and investments
Description.			

Description

Enhancement of online platforms and improved data collection to create an open database at the official geoportal of the city (https://gis.khm.gov.ua/) with the inclusion of geospatial data on biodiversity, environment (for instance on green zones, soil quality, etc.), utilities, infrastructure and other data to ensure effective monitoring and evaluation for planning and management. This measure will increase the availability of environmental information among the residents of the city and other interested stakeholders.

Components of creation of the central data portal will include activities aimed at improvement of environmental monitoring and availability of the data on the state of the environment, as well as collection of relevant data from other sources, their analysis and publication at the geospatial portal of the city, in particular:

- Improve air quality monitoring system: develop an air quality monitoring system through modernization of the existing stationary monitoring points and acquisition of a mobile laboratory for air quality monitoring for regular collection of data on the concentration of fine particles; determining the list of points near the areas of greatest potential pollution for regulatory monitoring.
- Develop a water quality monitoring system in the city's surface water bodies: development and implementation of an annual water quality monitoring program in the city's surface water bodies (in particular, in small rivers and other small water bodies) to support implementation of the Environmental Protection Program of the Khmelnytsky city territorial community for 2021-2025 and similar future programs.
- **Regular collection of information needed to estimate the amount of greenhouse gas emissions** in the city and update the emissions inventory: determine the procedure for ensuring data collection (in particular, on the consumption of electricity, natural gas and other fuels by different categories of consumers) and the annual calculation of greenhouse gas emissions in the city for the register (in cooperation with utilities and companies, statistical service and other data providers).
- Data sharing arrangements with relevant state authorities and institutions: establishing data sharing agreements or procedures (e.g. regular official requests for information) for collection of data on baseline environmental conditions with relevant state authorities and institutions (e.g. State Environmental Inspection of Ukraine, universities, State Service of Ukraine on Food Safety and Consumer Protection, etc.)
- Establish regular monitoring surveys of birds' species diversity and, if possible, diversity of other species of flora and fauna: regular birds' surveys in cooperation with local scientists and educational institutions will provide reliable information on the dynamics of birds population in the city; implementation of additional biodiversity monitoring measures (for instance, within municipal biodiversity monitoring and protection program).
- Standardisation and energy efficiency and resource-efficiency indicators: introduction of a centralised system for collecting information on energy and resource consumption (water, electricity, gas) for different types of buildings (residential, commercial, etc.) with the option of anonymity.



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Action Code	EG-02	Investment / Policy Policy and i	nvestments			
Smart libraries project: further	digital development and training in digit	al literacy and competence of community residents the	rough the network of			
libraries (HUB) in the Khmelnyt	skyi Territorial Community.					
Additional measures include advoca	ating of changes in the statistical data co	llection system at the national level, in particular energy	gy efficiency indicators,			
and bringing it in line with EU energ	gy efficiency statistics and GCAP indicato	rs, as well as intensification of the process of harmoni	zation of state standards			
of Ukraine (DSTU) with EU standard	ls with subsequent accession to the Eurc	ppean Committee for Standardization (CEN).				
Benefits						
Improved environment	al data transparency for informed and d	ata-based policy making and investments.				
Improved awareness al	pout environmental conditions in the city	y, monitoring and use of data.				
Allow more informed, t	argeted and effective investment					
Strengthened inter-mu	nicipal cooperation through joined planr	ning, decision making and implementation processes;				
Increased cybersecurity	y and strengthened capacities of municip	al enterprises to face growing challenges.				
War impact and IDO critical measu	ire support					
Public safety and security support t	hrough increase of cybersecurity and cyl	per-preparedness of the City and municipal enterprise	s			
Smart Benefits – Entirely Smart						
Use of information technologies for	r the development of official geo-portal of	of the city will underpin the successful realisation of	WA-03 EG-03			
many other actions in the GCAP, inc	cluding EG-03, EG-05, GZ-01, UT-02, EI-0	1, WA-03. It will also maximise the potential smart	EI-01 EG-05			
technology aspects of these measu	res.		UT-02 GZ-01			
Modern data storage systems will a	allow the city to move from the "Episodic	" to the "Strategic" approach and implement more	EG-02			
mature SMART solutions. In the pro	ocess of implementing the activity should	take into account: scalability, security and				
"ownership" of data. City council te	ams will have to weigh trade-offs betwe	en physical and centralized storage solutions or				
cloud solutions, where there are three broad categories of systems: public, private, and hybrid. A good clue is the "Smart Architecture Reference						
Architecture" described by the Delo	bitte team ³ .					
Social-economic benefits / Gender	considerations					
Adaptation of tools used for the collection and publication of information for different categories of residents (taking into account the age. needs of people						
with visual impairment during web	-sites development, etc.		. , ,			
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³ https://www2.deloitte.com/content/dam/Deloitte/us/Documents/public-sector/us-fed-building-the-smart-city.pdf





Action Code	EG-02	Investment / Policy	Policy and investments			
Potential job creation: 10	- 35					
Carbon savings per annu	m					
Lack of direct impact on g	greenhouse gases emissions volumes. The ac	tion will improve monitoring of GHGs e	mission volumes.			
Priority Environmental C	hallenges addressed	Targets addressed				
		The action will enable monitoring of p city currently has no or limited inform Concentration of PM2.5 Concentration of PM10 Biochemical Oxygen Demand (Bu Ammonium NH4 concentration Annual CO2e emissions per capi Abundance of bird species Abundance of other species Link to other GCAP Actions EG-03, EG-05, GZ-01, UT-02, EI-01, W	progress for the following targets, for which the nation for efficient monitoring: OD) in rivers and lakes in rivers and lakes ta			
CAPEX Estimate (€)		OPEX Estimate (€)				
100,000 – modernization	of two stationary air quality monitoring	20,000 – additional expenses for pers	sonnel,			
points and procurement	of one mobile air quality monitoring point	30,000 – technical assistance project),000 – technical assistance project to enhance digital data collection and use,			
100,000 - equipment for	water quality monitoring, infrastructure	including regular birds monitoring sur	rveys and enhancement of geoportal of the			
and equipment for collec	tion, processing and use of electronic data	city, with the involvement of external	l consultants and service providers			
300,000 – Development o	of online, open access, centralised data					
collection and manageme	ent system					
Source of funding			Implementation timeline			
Municipal budget, grants	, projects implemented by international orga	anizations and development partners	From year 1 to 5			
Action owners and stake	holders	· ·				
Department of Eq	cology and Landscaping Control					
Energy Managem	nent Department					
Department of Cu	ulture and Tourism					

Sweden EBRD GREEN CITIES









Department of Youth and Sport

Smart Environment Khmelnytskyi

Municipal Company 'KhmelnytskInfoCenter'

Organization and informational work and Control Department

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6.1.3. Integrated urban planning and develop guidelines and tools to realise eco-city aspirations

Action Code	EG-03	Investment / Policy	Policy

Description

The aim of the activity is the creation of pre-conditions for integrated and sustainable urban planning taking into account national legislation and best practices on environmental protection, construction norms and standards, infrastructure and transport network development. Planning of urban development based on not only economic efficiency but also environmental impacts (water pollution, air emissions, emissions of GHGs, impact on ecosystem services).

Components of integrated urban development planning will include:

• Control and enforcement of development planning:

- Effective development control and enforcements of building permits: ensure inclusion of environmental protection requirements into city planning conditions and restrictions issued for the receipt of construction permits, restrictions of construction in green zones and water protection areas, requirements for the height and density of construction, etc.
- The activity will include preparation of the guidance for developers with key information on principles, recommendations, procedures and rules for execution of construction works on the territory of the city taking into account environmental legislation and goals of GCAP.
- The guidance will take into account the provisions of City Master Plan and detailed plans of the territories of relevant city districts, as well as indicators included in the GCAP that relate to land use and urban planning.

• Activities related to balanced and effective development of territories:

- Build upon existing mixed development to strengthen the concept of 20-minute neighbourhoods to encourage mixed use, reduction of traffic congestion and carbon emissions; such measures benefit social inclusion, provision of daily services (food shopping, education, community facilities, recreation, local jobs, business services) within walking distance across the city (especially in the suburban areas).
- Promotion of compact city initiatives urban regeneration and brownfield development for intensification of development (e.g. brownfield areas / old industrial site, derelict buildings, etc.); consider options for transit-oriented development taking into account available modes of public transportation.
- Improving accessibility of green zones: taking into account the issues of accessibility of green areas during the design of public transport facilities, infrastructure of bicycle and pedestrian traffic in compliance with national requirements for the accessibility of green areas of public use.
- Development of strategic documents and strategic planning:

Sweden

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• War impact and IDP critical measure support: Development of the City Social Housing Programme including estimation of needs and financing options (such as co-financing with IFIs and state programs, preferential loans etc)







Action Code

EG-03

Investment / Policy

Policy

- Development of the social housing concept with application of EE solutions
- Reconstruction and re-purpose of social and municipal property into social housing for IDPs
- Programmes with other cities for supply second-hand/ second-life interior and exterior equipment and refurbishment elements
- Pilot housing projects
- Development a Sustainable Urban Mobility Plan: Develop a strategic plan for transformation of Khmelnytskyi's current urban transport system following the concept of sustainable urban mobility planning. The SUMP will aim to develop a sustainable urban transport system by improving the efficiency and cost-effectiveness of the transport network, reducing the impact of transport on the environment, ensuring accessible transport options for all citizens, ensuring personal safety and security within the transport system and improving of the overall quality of life for the citizens. This will be a wholistic plan involving policies, traffic model development and software procurement, and measures to address multimodal transport across the entire urban agglomeration including public and private operators, passenger and freight, zoning and parking and door to door mobility.
- Development and approval of updated Sustainable Energy and Climate Action Plan: Updating climate target under the Covenant of Mayors Initiative. Aligning list of projects and initiatives with recent developments and activities planned under GCAP implementation. Incorporation of climate vulnerabilities assessment and climate adaptation actions.
- Consider options for **promoting circular economy** in the city: encouraging circularity in the built environment of the city to coordinate and streamline building design and use, material sourcing and reusability, as well as structural waste in the sector.
- Energy transition integrating urban planning with the energy, transport, and buildings sectors to better enable solar PV, battery storage, electric mobility, charging stations (parking spots, EV readiness requirements in buildings, street light conversions).
- Industrial land Khmelnytskyi Industrial Park: consider incorporation of eco-industrial park principles during the development of Khmelnytskyi Industrial Park (e.g. environmental mitigation measures, circular economy principles, green technologies).

War impact and IDP critical measure support: Development of an industrial park concept to account for green and EE/ AE solutions, circular economy introduction, facilitation for relocation of business and job creation (incl. women entrepreneurship). Include capacity building for the City Economic Department and Industrial Park Management Company as of sustainability requirements, eco-industrial parks and women entrepreneurship facilitation

- Participation in environmental assessment procedures:
 - Participation in environmental impact assessment procedure: participation of municipal authorities in EIA procedure for project within the boundaries of the city by provision comments on the requirements for the scope of EIA report, in particular, by requiring execution of field tests for soil quality, air quality, and water quality and provision of other relevant comments within EIA process.









Action Code	EG-03	Investment / Policy	Policy
		-	-

- Participation in strategic environmental assessment procedures with respect to land planning documents and other state planning documents.
- **Capacity building and public participation**: Implementation of integrated and sustainable urban planning approach will require enhanced capacity of local authorities, including by increased number of personnel and training including:
 - Revision of decrees on structural divisions of local authorities and description of roles and responsibilities of relevant specialists with the inclusion of additional tasks and areas of responsibility, which are foreseen by the GCAP and will support its implementation.
 - Ensure inclusion of information on GCAP implementation and other environmental and climate related aspects in the reports of the heads of structural divisions and general municipal management.
 - Organizing discussion and preparation of recommendations on changes in legislation and regulatory acts on the national level to support sustainable development of the city (for instance, inclusion of environmental conditions in the city planning conditions and restrictions at the state construction portal).
 - Public participation in the monitoring of GCAP implementation and its activities.

Implementation of the measures described above will require significant expertise in the area of sustainable development and environmental protection for the decision making and development of projects and plans, therefore, additional measures within this component should include capacity building activities for the personnel of city council and extension of their responsibilities, in particular:

- Extension of environmental division of municipal city council: strengthening organizational capacity by extending the environmental department with the involvement of additional specialists in the area of environmental protection and sustainable development to ensure coordination between divisions of city council within activities under GCAP implementation and other environmental protection activities; incorporation of relevant changes in the description of roles and responsibilities.
- Capacity building activities for the personnel of city council and municipal enterprises: conducting workshops, seminars, conferences and other capacity building activities on environmental aspects in cooperation with international organizations and local NGOs; ensuring participation of personnel in sectoral events (e.g. conferences and exhibitions).
- Strengthening of international cooperation: consider the possibilities to join international initiatives for local communities and other subnational entities (for instance, C40, ICLEI, CitiesWithNature, etc.), participation in EBRD's Corporate Climate Governance (CCG) Client Advisory Facility.

Benefits

- Sustainable development of the city and improved living conditions for the residents
- Improved quality of life (e.g. infrastructure availability, convenience, reduced pollution)
- Reduction of bureaucratic burden and inconsistencies during planning and implementation of investment programs and projects.



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Action Code EG-03	Investment / Policy	Policy
War impact and IDO critical measure support		
 Development of the City Social Housing Programme 		
 Update of the industrial park concept to account for green and 	d EE/ AE solutions	
Smart Benefits – Smart Component		
This activity definitely has a SMART component and is directly related	to other activities. A good example of	f a SMART solution that can be implemented in
the next stages in this direction are the so-called digital material passr	oorts of buildings. Also potential exists	s to leverage external tools to run simulations
based on the data gathered (pilots with urban planning Software as Se	ervice providers could be considered).	. As with some other topics, in the case of "Urbar
Development / Improvement" the implementation of the planned act	ivity will implement the "Strategic" ap	pproach and take into account the environmental
component in the activities of departments responsible for urban deve	elopment. Additionally, potential exis	ts to integrate development plans into an unified
database or GIS.		
Social-economic benefits / Gender considerations		
 Improved infrastructure and accessibility for people with redu 	ced mobility	
 Ensuring consideration of interests of different categories of r 	esidents during adoption of the decis	ion on city development
 Supporting job creation including women entrepreneurship 		
Potential job creation: 7 - 15		
Carbon savings per annum		
No direct impact on GHGs emissions volumes, the action will contribu-	te to GHGs emissions reductions in tra	ansport, industry, energy and other sectors.
Priority Environmental Challenges addressed	Targets addressed	
	Support in achieving of most	goals of the GCAP.
	Link to other GCAP Actions	
	All other GCAP Actions	
CAPEX Estimate (€)	OPEX Estimate (€)	
Development of the City Social Housing Programme - 600,000	50,000 – office equipment (e.g.	. PCs, printers, etc.) and supply materials for
Development of a Sustainable Urban Mobility Plan – 350,000	divisions involved in the implen	nentation of the activity
Develop and implement Capacity building programme – 150.000		











Action Co	ode	EG-03	Investment / Policy	Policy
200,000 -	- technical assistance project	s for the development of strategic		
documen	ts with the involvement of e	xternal consultants and service		
providers				
Source of	funding		Implementation timeline	
Municipa	l budget, grants, projects im	plemented by international	From year 1 to 5	
organizations and development partners				
Action ov	vners and stakeholders			
• D	epartment of architecture a	nd Urban Development		
• D	epartment of Land Resource	25		
• D	epartment of Ecology and La	andscaping Control		
• La	abour and Social Protection	of Population Department		
• Si	mart Environment. Khmelny	tskyi		
Department of Municipal Infrastructure				
Department of Economy of Khmelnytsky City Council				
LLC Management Company City Industrial Park of Khmelnytskyi				
Transport and Communications Department				
• E:	xternal consultants and serv	ice providers		







6.1.4. Gender policy enhancements and implementation support

Actio	n Code EG-04	Investment / Policy Policy				
Desc	ription					
•	• Review existing municipal programmes and budgets and provide documentary record of the gender dimension in the programmes and availability of appropriate items in the budget.					
•	Include measures to create jobs for women and train (relevant to the City strategy + IT + green business)	ning for women employed in municipal programmes. Women entrepreneurship Programme				
•	 Ensure the consistency of development programmes "Strategic Plan of the local community and business development program for 2019-2021 Khmelnytskyi city" and comprehensive programme "Pikluvannia" for 2017-2021 and transfer the best social and gender practices to the new programming documents. 					
•	War impact and IDP critical measure support: Development to the support of the su	op IDPs support and integration programmes for their inclusion in the social life of the y building for the City Coordination Centre and trainings for the City Social services on tolerance of the region, Ukrainian language courses)				
•	Develop programmes for increasing digital literacy of	or the population and employees providing social services.				
•	Provide training of local government officials, local e	executive authorities and other local government bodies for the development of gender				
	competencies (regarding the use of gender approach	n, gender analysis, gender-oriented approach in the budget process, gender audits, gender-legal				
	expertise) and skills of analysing the needs of various Ensuring Equal Rights and Opportunities for Women	target groups of girls and boys, women and men in accordance with the State Strategy for and Men for the period up to 2030.				
٠	War impact and IDP critical measure support: Capac best practice on environmental/ climate and social go	ity building training on cooperation with IFIs and development partners as well as with NGO on overnance.				
Bene	fits					
•	Improving the access of women and socially unprot	rected groups to financial resources				
•	Increasing of the city's economic growth due to the	development of programmes to promote women's entrepreneurship				
•	Implementation of the interests of all community r	pembers due to the involvement of women to decision-making processes				
- Mori	implementation of the interests of an community in	tembers due to the involvement of women to decision-making processes				
VVdf	impact and IDO critical measure support					
•	Develop IDPs support and integration programmes	for their inclusion in the social life of the Khmelnytskyi city community				
•	Capacity building training on cooperation with IFIs a social governance	and development partners as well as with NGO on best practice on environmental/ climate and				
•	Women entrepreneurship Programme					
Smar	t Benefits – Smart component					
Impro	oving digital literacy of citizens will support access to so	ervices for women and marginalised groups				

















6.1.5. Climate vulnerability assessment and incorporation of resilience into infrastructure investments

Action Code	EG-05	Investment / Policy	Policy

Description

Carry out a detailed assessment of climate vulnerability, taking into account the previously identified major climate risks and vulnerabilities to identify the most vulnerable areas and critical infrastructure. This work can be linked to the development of contingency plans, climate resilience plans, pilot projects on climate adaptation measures and development of guidelines for the authorities.

Components of climate vulnerability assessment and implementation of climate adaptation measures will include:

- Development of a system for monitoring indicators to assess the indicators of the Green City Action Plan related to the impact of climate change.
- Ensuring collection and analysis of information on natural disasters, which could be related to climate change, their impact on the community (for instance, information of physical and economic damage due to strong winds or heavy precipitation).
- Carry out a climate risks and preliminary flood risk assessment in line with the international and national methodologies to identify areas that have potentially significant flood risks and minimize the negative effects of flooding that affect human health and life, the environment, the economy, cultural heritage, and so on. In case of confirmation of risks, mapping of territories taking into account the risk of flooding, indicating households and livelihoods of the population at risk of flooding. Making conclusions to the database of PDZM indicators and city development plans.
- Consideration of climate adaptation measures during planning and implementation of infrastructure projects, in particular:
 - Requirements for road surface pavement materials, restriction of truck movement during the heat waves, accounting for precipitation level changes during the design of stormwater systems, use of uncorrosive materials, adjusting maintenance program and working hours, etc.
 - In district heating development projects (e.g. accounting for reduced heat energy demand and heat load, increased need for demand driven heat energy generation control, reduction of heat carrier losses for more efficient use of water resources, etc.);
 - $\,\circ\,$ Modernization of water supply and wastewater discharge and treatment systems.
- Integrate climate change consideration in budgeting planning and planning of municipal capital expenditures; incorporation of relevant recommendations of the Task Force on Climate-related Financial Disclosures on climate risks assessment, disclosure, strategy development, risk management and governance.

War impact and IDP critical measure support: Increase of cybersecurity and cyber-preparedness of the City and municipal enterprises.

- Inventory of needs
- Capacity building and awareness raising trainings
- Upgrade of software of the city and municipal enterprises
- Upgrade of hardware of the city and municipal enterprises









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Action	Code	EG-05	Inv	estment / Policy	Policy		
War in	War impact and IDP critical measure support: Increasing the level of emergency preparedness:						
•	Development/ update of eme	rgency action plans in c	case of power and he	at supply interruptions			
•	Estimation of needs and secur	ring of emergency stock	ks of materials, comp	onents, and equipment	:		
•	Improvement of emergency p	reparedness of the mu	inicipal utility compar	y Khmelnytskteplokom	unenergo and Khmelnytskvodokanal covering		
	urgent needs for equipment t	o ensure quick perform	nance of emergency r	epair/replacement of n	etworks/ equipment		
•	Information campaign for the	city population how to	act in certain situation	ons when electricity and	d heat are interrupted		
•	Trainings for the city officials,	critical infra enterprise	es personnel and popu	ulation			
Donofi		·					
benefi							
•	Improved resilience for climat	e change impacts and e	ennanced climate rise	is management			
•	Improved access to financial r	esources (e.g., climate	finance from IFIS)				
•	Improved planning, awarenes	s raising reduce risk of	natural disasters				
•	Implementation of preventati	ve measures will increa	ase resilience, thus de	creasing economic loss	ses and environmental damage		
•	Improved early response mec	hanisms through impro	oved institutional cap	acity and coordination			
War in	pact and IDO critical measure	support					
Increas	e of cybersecurity and cyber-p	reparedness of the city	and municipal enter	orises			
Increas	ing the level of emergency pre	paredness					
Smart	Benefits – Smart Component						
Data g	enerated in this task will feed th	ne central data platforn	n developed in EG-02	, and will help to qualita	atively and quantitatively identify challenges, make		
forecas	forecasts and assess further policy steps. Successful such initiatives have been described by The Rockefeller Foundation team in their report Asian Cities						
Climate	Climate Change Resilience Network (ACCCRN) (2013) ⁴						
Buildin	Building on previous actions of awareness raising, data collection, integrated planning, this actions recommends the use of data generated by other						
activiti	es to make decisions on adapta	ition and resilience to c	climate change will all	ow the implementatior	n of the "Strategic" approach to the topic		
"Enviro	nment".		-	-			

⁴ <u>https://www.rockefellerfoundation.org/wp-content/uploads/ACCCRN-Final-Evaluation-Reissued-Dec-2016.pdf</u>















Action	Code	EG-05	Investment / Policy	Policy
•	Municipal utility companies			
•	NGOs			
•	External consultants and service	ce providers		



Green Zones

Green City Challenge

- Insufficient areas of green space in central part of the city
- Imbalanced development of housing with transport and social infrastructure, green areas

Impacts on the following environmental assets:

Strategic goal

Increased provision of accessible, well maintained, environmentally sensitive areas of public green zones throughout the city



GZ-1: Monitoring and governance of green zones

M	lid	l-t	e	rm	ta	rge	ts
						0	

Indicator name	Current value		Target value
Open green space area ratio per inhabitant	7,8	~	>10
Share of green space areas within urban limits (the ratio of the area of greenery and undeveloped areas, including water areas, within the city to the total area of the city in%)	44.4	~	50
Population density on urban developed land	2,950	~	4,500



GZ-2: Enhancement of existing green zones



GZ-3: Development of new green zones





6.2.1. Monitoring and Governance of Green Zones

Action Code	GZ-01	Investment / Policy	Policy

Description

Creation of conditions for effective governance of green zones of the city (parks, squares, gardens, baulevards, forest park areas and other green zones that have free access for recreation), including inventory and monitoring of existing green zones, development of land planning documentation and incorporation of greening requirements in permitting and approval documents. Components of monitoring and governance of green zones will include:

- Accounting and monitoring of green areas and conducting an inventory of trees: ensuring the accounting of green public areas and other green areas with the preparation of cartographic materials and information certificates; implementation of tree inventory using modern tools and platforms (e.g. i-TreeEco) with the involvement of local NGOs and the use of collaborative approaches to mapping trees and green areas of the city with information on location, type, condition, physical damage, etc., as well as including information on new tree planting sites; monitoring the conditions of old and damaged trees.
- Development of land planning documentation for green zones and water protection areas: development of land planning documentation in line with the national requirements, including environmental and land use restrictions; incorporation of relevant information in the State Land Inventory of Ukraine, and drawing boundaries in kind with the establishment of boundary marks. Priority measures should include the development of land management documentation for the coastal protective strips of the city's largest rivers (Pivdenny Bug, Kudryanka, Ploska) and all existing green areas of the city.
- Identification of opportunities to conserve, protect and enhance urban nature, including via acitivities during management of existing green zones and blue spaces, development of new green zones, as well as other urban planning and development activities. The analysis should take into account results of biodiversity monitoring activities foreseen under action EG-02 and analysis of threats for biodiversity and potential mitigation measures

Benefits

- Higher quality of green zones and improved recreational experience of the residents;
- Relevant conditions for well-managed green spaces will contribute to better social communications of the residents;
- Enhanced biodiversity protection.
- Improved quality of life for citizens due to contribution of green zones to improved physical health, noise protection, air quality improvement, etc.;
- Economic benefits due to higher value of properties near green zones, tourism development in the city, employment opportunities;
- Enhancement of natural environment due to creation of new habitats and protecting existing urban ecosystems

War impact and IDO critical measure support

Land use and public green space support measures including safety and improvement of play yards

Smart Benefits – Smart Component

Use of GIS platform, satellite imagery and remote sensing for monitoring of green zones and development of tree inventory. The use of various data sources, including from the private sector, will allow for quality accounting, monitoring and management of green areas and trees.

Sharing of information via the city's open data portal for transparency to citizens.

Sweden

Sverige





Sweden

Sverige





6.2.2. Enhancement of existing green zones

Action Code	GZ-02	Investment / Policy	Investment
Description			

This action focuses on investments in existing green areas (parks, squares, gardens, boulevards, river valleys, etc.) to support nature restoration and biodiversity protection, as well as to enhance natural environmental nature, support restoration of biodiversity, and ensure compliance with national legislation and state building codes (in particular, the level of landscaping for the main structural elements of green areas for various purposes, accessibility of public and engineering infrastructure, quality of green areas for citizens and for the environment). This will be secured through the application of best practices management of green areas, including 112.7 ha of parks, squares and other green zones mentionied in the inventory of the draft Master Plan of the City, as well as other green zones designated during recent years along the valleys of the rivers, in the forest park zones and other locations. Priority should be given to areas with a low share of green areas per capita. Components of development and maintenance of existing green zones will include:

- Implement nature enhancement and protection measures in the existing green zones and blue zones, in particular, restoration and creation of habitats, increasing vertical vegetation structure by planting and maintaining native trees and shrubs, use of approproate lighting fixtures / lights and limit unnecessary lighting with motion sensors, avoiding use of pesticides and herbicides
- Development and implementation of the Programme of Urban Green Zones Monitoring, Preservation and Development. The programme should include updated inventory of public green zones and the list of activities required for each location included in the inventory. The focus of the programme should include fostering biodiversity in the city by restoring, protecting, enhancing and creating new habitats. Priority should be given to areas with a low share of green areas per capita, as well as to the protecting and reintroducing endangered and indigenous (native) flora.
- Development and enforcement of rules for the maintenance and development of green areas and trees in the city: the city council should adopt rules to be followed by utilities and other entities responsible for maintaining green areas or engaging in relevant work. The rules are designed to ensure proper care for newly planted and existing greenery. Requirements should be set for pruning, mowing, watering, use of anti-icing agents, selection of species composition for new plantings, etc. The rules should also include a separate section with requirements for organizations involved in the maintenance of greenery.
- **Publication of information on green zones management** activities (scope of work, implementing partners, grievance procedures, etc.) including development and publication of detailed instruction on the cutting of trees and other greenery on the territory of the city with the description of eligible conditions and necessary approvals, as well as publication on the web-site and, if possible, on the city's geo-portal, if information on all issued approvals for tree cutting.
- **Promotion of best practices on managing of blue zones and green zones,** including those near residential buildings (e.g. workshops for household owners associations and asset management companies, organization of a contest among household owners associations and other interested







Action Code	GZ-02	Investment / Policy	Investment

parties for the best practices in managing green areas, recommendations and guidances). Such capacity building and awareness raising activities should cover aspects related to biodiversity protection and nature enhancement

- Inviting public participation in increasing the area and quality of green zones with the definition of sites for potential tree planting, protecting and reintroducing endangered and indigenous (native) flora (or tree spieces), development of recommendations on tree species and requirements of seedings, provision of support in organizing of tree planting events and maintenance of planted trees, as well as establishing mechanisms for incentivizing residents to plant trees (e.g. provision of prizes or discounts in cooperation with businesses operating in the city).
- Improving the infrastructure of green zones (for instance, children's playgrounds, benches, public toilets, waste bins, flower beds, etc.).

Development and maintenance of existing green zones should be performed taking into account the provisions of state construction norms on planning and development of human settlements and their maintenance (in particular, ДБН В.2.3-5:2018 Streets and Roads of Human Settlements, ДБН Б.2.2-5: 2011 Maintenance of the Territories, ДБН Б.2.2-12:2019 Planning and Development of the Territories), State Sanitary Rules on Planning and Development of Human Settlements (ДСП 173).

Benefits

- Higher quality of green zones and improved recreational experience of the residents
- More well-managed green spaces within the urbanized areas will contribute to better adaptation to the climate change and improved health of local residents (e.g. Mitigation of the urban heat island effect)
- Improved environmental, nature conservation conditions and enhanced biodiversity protection
- Reduced air pollution

War impact and IDO critical measure support

Land use and public green space support measures including safety and improvement of play yards

Sweden

Smart Benefits – Smart Component

Using of information technologies for dissemination of information and ensuring public participation in the planning of green zones development. This should leverage existing city tools such as the open data platform and GIS. This could eventually benefit from an application to report issues in green areas or encourage citizen-led initiatives in/for green areas.

This activity is a logical continuation of the previous one. Using the already existing elements of smart governance, generated data, experience in working with stakeholders and the public, the city council will be able to effectively develop and maintain existing green areas.

Social-economic benefits / Gender considerations

• New green spaces will be designed accounting for the needs of different categories of residents, including vulnerable groups, during planning of green zones development.







Action	Code	GZ-02	Investment / Policy	Investment		
•	Economic benefits due to higher value of properties near improved green zones, tourism development in the city, employment opportunities					
•	Access to green spaces strengt	hens social conditions of the citizens ar	nd reduces health related risks of the cit	izens		
٠	War impact and IDP critical measure support: Safety and improvement of the play yards will encourage wider use of green zones and provide social health and well-being benefits for children.					
Potenti	al job creation: 7 - 15					
Carbon	savings per annum					
200 tCC	02e					
The act	ion will support increased carbo	on sequestration by green zones due to	their improved conditions. For forest -	steppe area of Ukraine, the average		
biomas	mass growth rate for forest areas is approximately 4 tonnes per ha. Taking into account the average carbon content in biomass at the level of 50%,					

carbon sequestration potential of trees is approximately 4 tonnes per ha. Taking into account the average carbon content in biomass at the level of 50%, carbon sequestration potential of trees is approximately 2 tonnes of carbon per ha per year, which corresponds to sequestration of about 7 tonnes of CO2 per ha per year. The assessment is broadly in line with the average carbon sequestration density per unit of urban tree cover of 0.226 kg C/m2 (2.26 t C/ha) reported in the IPCC 6th Assessment Report (corresponds to 8.3 t CO2/ha sequestration density). Existing green zones reduce emissions by approximately 2 000 tonnes of CO2 per year. Improving the conditions of green zones and avoiding destruction of green zones and tree cutting will support GHGs emissions reduction by at least 200 tonnes of CO2 per year.

Priority Environmental Challenges addressed	Targets addressed	
	Main: Open green space area ratio per capita (m2/capita) Share of green space areas within urban limits % Additional: Abundance of bird species (Annual % of change) Abundance of other species (Annual % of change) Link to other GCAP Actions 	
CAPEX Estimate (€)	OPEX Estimate (€)	
100,000 - expenditures for planting of new trees on the territories of	200,000 – additional operational expenses for the management of green	
existing green zones. Approximately 1,500 trees (the quantity could vary	zones, external service providers and consultants	
and could be increased depending on the tree seedlings type, size and age)		
Source of funding	Implementation timeline	
Municipal budget, funds of private enterprises and residents of the city	From year 1 to 5	











Action Code	GZ-02	Investment / Policy	Investment	
Action owners and stakeholders				
Department of Architecture and Urban Development				
Department of Land Resources				
Department of Ecology and Landscaping Control				
Municipal Infrastructure Department				
Municipal enterprises:				
 Municipal enterprise Construction, Repair and Maintenance of Roads 				
 Municipal enterprise Parks and Squares of Khmelnytskyi city 				
 Municipal enterprise on green construction and landscaping in the city 				
 Municipal enterprises managing multi-apartment residential buildings 				
External consultants and service providers				








Action Code	GZ-03	Investment / Policy	Investment
D 1.11			

Description

Increasing the share of green areas by developing new green zones in the city to support nature restoration and biodiversity protection, as well as improve quality of life for citizens. Development of inventory of land plots to be converted or restored into green zones and roadmap for the development of green zones (e.g. land planning documentation procedures, ownership aspects, investment required, etc.). Priority should be given for areas with low ratio of green zones per person.

Components of activities on development of new green zones will include:

- Sustainable urban drainage systems (SUDS) for protecting and enhancing the environment (e.g through contribution to improved water quality, increased water retention capacity, creation of new habitats, etc.): implement pilot projects on SUDS arrangement, such as swales, bioretention areas, infiltration or detention basins, ponds and others; development of such projects could be performed both during the development of new green zones and within reconstruction of buildings, streets and engineering networks, as well as in cooperation with private developers during construction activities
- Nature based solutions for environmental challenges: implement pilot projects using natural based solutions for various environmental challenges (e.g. green walls, urban gardens, green roofs, insect hotels, rain gardens (and other natural SUDS/sponge city concepts), green public transport stops, urban greenhouses, green street furniture, etc.) in cooperation with international organizations, schools, local NGOs and communities.
- Provide green infrastructure and establish green corridors to create a network of green spaces to enhance biodiversity: providing connections between existing green areas by creating green boulevards, organizing pedestrian streets and routes, bicycle paths, etc. Taking into account the scheme of the ecological network of the City of Khmelnytsky (approved by the decision of city council No37 dated 09.10.2019) when planning the development of green areas of the city. While planing green corridors and green infrastructure development, consideration should be given to building tunnels or overpasses to enable movement of animals throughout the city

Development of new green zones should be performed taking into account the provisions of state construction norms on planning and development of human settlements and their maintenance (in particular, ДБН В.2.3-5:2018 Streets and Roads of Human Settlements, ДБН Б.2.2-5: 2011 Maintenance of the Territories, ДБН Б.2.2-12:2019 Planning and Development of the Territories), State Sanitary Rules on Planning and Development of Human Settlements (ДСП 173).

Benefits

- Higher quality of green zones and improved recreational experience of the residents
- More well-managed green spaces within the urbanized areas will contribute to better adaptation to the climate change and improved health of local residents including storm water management through nature based solutions.
- Enhanced biodiversity protection









Green City Action Plan Khmelnytskyi

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Action Code GZ-03	Investment / Policy Investment		
 Improved environmental and nature conservation condi Sequestration of GHG emissions Strengthened social conditions of the citizens Reduced health related risks of the citizens 	tions		
War impact and IDP critical measure support			
Capacity building training on cooperation with IFIs and donors adaptation	on best practice public climate governance to enhance green spaces and increase climate		
Smart Benefits – Smart Component			
Using of information technologies for dissemination of information	tion and ensuring public participation in the planning of green zones development. Smart		
considerations of GZ-01 and GZ-02 can be fully applied in the c	evelopment of new green areas.		
Social-economic benefits / Gender considerations			
 Higher share of green zones in the city will improve recreational experience of the residents and their health and quality of life in general Increased number of children playgrounds Increased number of options for social integration of elderly people and people with disabilities Improved urban mobility infrastructure and increased number of citizens using alternative transport modes Potential job creation: 55 - 70 			
Carbon savings per annum			
50 tCO2e			
Additional CO2 sequestration by new green zones is estimated	at the level of 1000 tonnes CO2 for 20 years period of tree growth (assumptions on 15 000		
new trees and carbon sequestration at the level of 3.5 kg per t	ree per year were used)		
Priority Environmental Challenges addressed	Targets addressed		
Main: • Open green space area ratio per capita (m2/capita) • Share of green space areas within urban limits % Additional: • Abundance of bird species (Annual % of change) • Abundance of other species (Annual % of change) • Link to other GCAP Actions EG-01, EG-02, EG-03, EG-04, EG-05, GZ-01, GZ-02, WA-01			
CAPEX Estimate (€)	OPEX Estimate (€)		

Sweden EBRD GREEN CITIES







Action Code	GZ-03	Investment / Policy	Investment	
1,000,000 – expenditures for planting of	f 15,000 new trees 200,000 - ;	200,000 – additional operational expenses for the management of green zones, external		
and creation of new green zones	service pro	viders and consultants (assuming the	e tree density of 800 trees per ha and total	
	number of	new trees as 15,000 and total area o	of new green zones of approximately 187,500	
	m2 (18,75	na), as well as the maintenance cost	s of approximately 1 Euro per ha)	
Source of funding		Implementation timeline		
Municipal budget	Municipal budget From year 2 to 3			
Action owners and stakeholders				
Department of Architecture and Urban Development				
Department of Land Resources				
 Department of Ecology and 	Landscaping Control			
 Department of communal ir 	Department of communal infrastructure			
Municipal enterprises:				
 Municipal enterprise Parks and Squares of Khmelnytskyi city 				
 Municipal enterprises managing multi-apartment residential buildings 				
External consultants and service providers				



Urban Transport



Green City Challenge

- High level of private car use
- Ageing and low-capacity public transport network
- Lack of quality and convenient NMT facilities

Impacts on the following environmental assets:

Strategic goal

Increased travel choice and improved quality and connectivity to reliable public transport and active travel networks

Mid-term targets			
Indicator name	Current value		Target value
Transport modal share in commuting cars (Private transport %)	50%	5	40%
Kilometres of bicycle path per 100,000 population	6.7	~	18
Average daily travel speed of bus services on primary thoroughfares during peak hour (km/h)	23	~	27
Average age of car and public transport fleets	11	5	<10

Actions

UT-1: Modernisation and enhancement of the public transport system

UT-2: Demand management through a City Parking Strategy

UT-3: Cycling network investment

UT-4: Pedestrianisation and car free (low emission) zones





6.3.1. Modernisation and enhancement of the public transport system

Sweden

Sverige

Action Code	UT-01	Investment / Policy	Investment

Description

Modernisation and extension of zero-emission public transport management system, introduction of e-ticketing to improve travel times and improve quality of citywide public transport services. Includes modernisation and upgrading of bus stop facilities across the city to improve passenger waiting conditions and facilities including information panels, as well as improved accessibility and safety conditions to increase service quality for passengers. There are a number of key components including:

- Development a Sustainable Urban Mobility Plan: Develop a strategic plan for transformation of Khmelnytskyi's current urban transport system following the concept of sustainable urban mobility planning. The SUMP will aim to develop a sustainable urban transport system by improving the efficiency and cost-effectiveness of the transport network, reducing the impact of transport on the environment, ensuring accessible transport options for all citizens, ensuring personal safety and security within the transport system and improving of the overall quality of life for the citizens. This will be a wholistic plan involving policies, traffic model development and software procurement, and measures to address multimodal transport across the entire urban agglomeration including public and private operators, passenger and freight, zoning and parking and door to door mobility.
- **City public transport fleet Renewal Programme**: Further renewal of rolling stock of public transport, including those adapted for transportation of persons with disabilities. The introduction of new electric trolleybus fleet vehicles and supporting infrastructure will help to significantly reduce emission levels and improve operational efficiency. Investments should include new high-capacity vehicles, rehabilitation of electricity supply and distribution network for trolleybuses, improvements to depots and maintenance facilities and other support infrastructure (e.g. bus stops). In terms of quality of the public transport service the main outcomes from the investment will be enhanced comfort, safety and satisfaction for passengers which in turn will increase the level of use compared to private motorised transport. Consideration of battery electric buses to allow route flexibility.

War impact and IDP critical measure support: Initial replacement of depreciated and grey transport with second-life transport means from EU with better environmental performance. This offers short-term, lower cost fleet replacement option to replace the oldest and most inefficient vehicles in the current fleet, whilst broader replacement strategy and procurement support is developed.

• **Bus Priority Measures**: To support the above, this measure is aimed at improving reliability of bus and electric trolleybus routes, opening new routes. Feasibility study (and subsequent implementation) for the development of dedicated bus priority lanes and facilities for buses/trolleybuses or other measures to improve journey times and service reliability for city bus services. This also includes bus vehicle access at stops across the city (e.g. bus boarders / Kassel kerbs etc.) When linked along a route, priority for buses can contribute towards reducing urban congestion, especially if supported by traffic control, new traffic management measures, parking controls etc. Options to be considered include bus-only lanes and streets, bus gates which provide short sections protected for bus movement, bus priority at junctions, as well as bus stop protection and priority. In considering the type and scale of design and infrastructure to use it is important to consider the impact on other road users. Such







 Action Code
 UT-01
 Investment / Policy
 Investment

 measures can be integrated with city centre traffic management schemes (such as low emission zones) to provide priority for electric vehicles including buses in response to local air quality problems.
 Investment / Policy
 Investment

War impact and IDP critical measure support: Information campaign about transport scheme and payment options, plans to promote investments, sensitise public and improve urban transport use in the city.

Benefits

- Higher frequency/capacity will improve the level of service and travel options for passengers encouraging a modal shift away from private cars.
- New services will provide improved connectivity and travel opportunities for residents with no access to private transport. Modal shift towards greater use of public transport will enable more priority to be provided for NMT across the city to reduce traffic congestion and improve air quality.
- Improved reliability of citywide services, particularly on the main corridors, will improve the attractiveness of public transport and promote a modal share aware from car use.
- Increased use of public transport will decrease greenhouse gas emissions and improve air quality

War impact and IDO critical measure support

Urban transport enhancements needed for increased city population including:

- Initial replacement of depreciated and grey transport with second-life transport
- Information campaign about transport scheme and payment options

Smart Benefits – Smart Component

Modernization and improvement of the public transport system has great potential for SMART solutions: smart ticket sales, parking management, traffic management, information for passengers and more. The fleet upgrade, combined with a new sensor infrastructure, mobile applications for residents, such as real-time traffic, will create a new level of convenience for residents and visitors. An interesting example of SMART solutions is the Connected Boulevard project in Nice, France, where the "smartest" street in the world with 200 sensors has been implemented

- Potential for SMART infrastructure to be developed on bus routes including real-time passenger information and online journey planners with the introduction of new routes/timetables.
- New bus vehicles will deliver improvements such as air conditioning / heating and cooling system, Wi-Fi equipment, traffic management system, passenger audio-video information system, passenger counting system, 7-camera video surveillance system, USB sockets for charging various devices.
- Plans exist to expanding e-ticketing and equipping all bus stops with screens displaying information on schedules and routes.









Action Code

UT-01

Social-economic benefits / Gender considerations

- City trolley-bus and bus expansion will improve accessibility to the public transport network (also expansion of the timetable to include evening/night services will increase availability of services for shift workers and those evening/night-time employment.
- New vehicles will be designed to be more accessible to vulnerable groups (e.g. people with disabilities, elderly, children).
- Passenger safety and security improvements at stops including improved lighting, introduction of CCTV cameras and emergency contact points will reduce potential for harassment or assault.
- Improvement of public awareness about existing and planned transport system in the City

Potential job creation: 105 - 205

Carbon savings per annum

2,700 tCO2e

Achieving the target of reducing private transport share in commuting from 50% to 40% corresponds to approximately 25000 people switching to public transport or removing at least 10,000 cars from the roads of the city during peak hours. Assuming the roundtrip commuting distance of 10 km per day (estimated based on the size of the city and regional statistical data on transportation using trolleybuses) and commuting during 250 days per year, this action will result in replacing 25 million km travel by car (with 2 person per car on average) with 2.5 million km travelled by public transport (with 25 person per vehicle on average). The assumed emission factor is 180 g / km for personal vehicles and 900 g / km for public transportation buses using diesel fuel.

Priority Environmental Challenges	Targets addressed		
addressed	 Increasing average daily travel speed of bus services on primary thoroughfares during peak hour Reducing the average age of car and public transport fleets Increasing the share of public transport fleet run by alternative fuels. Increasing public satisfaction with City public transport services Link to other GCAP Actions 		
	EG-01, EG-02, EG-03, EG-04, EG-05	5, UT-02, UT-03, UT-04	
CAPEX Estimate (€)		OPEX Estimate (€)	
16,750,000		New vehicles and infrastrucure operating and maintenance costs =	
New trolleybuses (44 units) – 15,250,000		1,675,000 (10% of capex)	
Trolleybus infrastructure rehabilitation – 1,	500,000		
Source of funding		Implementation timeline	
		From year 1 to end of the plan	











Action Code	UT-01	Investment / Policy	Investment
Municipal budget, grants, projects implemented by international			
organizations and development partners			
Action owners and stakeholders			
Transport and Communications Department			
Municipal enterprises			
 External consultants and service provi 	ders		







6.3.2. Demand management through development of a City Parking Strategy

Sweden

Sverige

Action Code	UT-02	Investment / Policy	Policy

Description

Building on recent public research on parking in the city, development of a study and action plan to define a new citywide parking policy to control and manage traffic demand/movement in the city. This includes introduction of parking charges and regulations that take into account the needs of residents and businesses in the central area and residential districts of the city. Dedicated parking facilities for logistics and freight deliveries and residential requirements will also be provided.

- **City Parking Strategy and Implementation**: It is important to establish and implement a strong parking policy including car park and on street parking charges, development of access restrictions in the city centre and reducing the availability of long stay parking in the city centre. Effective demand management plays a key role in this approach to help manage the continued growth in traffic levels, whilst recognising the need for access for some local residents and businesses. As part of a new strategic approach to parking policy in the city elements can include: using pricing controls and new regulations in the urban centres to manage and control demand for both on and off-street parking activity including freight parking; establishing new residential parking schemes to control parking activity in residential and community areas; introducing new parking regulations where necessary and enforcing these regulations effectively. The introduction of priority parking for EVs including roadside charging points/infrastructure.
- Khmelnytskyi Park & Ride Scheme: Feasibility study to investigate the potential to establish Park & Ride (P&R) facilities linked to intermodal interchange sites on the approaches to the city centre. These facilities will intercept car traffic before they reach the city centre, facilitating a transfer to fast, frequent public transport services to reduce the amount of car traffic in the central area of Khmelnytskyi (reducing traffic congestion, and air quality issues). P&R works best as part of a wider package of complementary measures, including demand management and parking controls with the introduction of charges and Controlled Parking Zones (CPZs) aimed at controlling access to city centres and encouraging city-centre bound travellers (especially commuters) to transfer onto high quality P&R services. The FS should consider a range of important criteria for P&R including the acceptability of different sites in policy terms; the location and design of the facilities, anticipated patronage and ability to encourage modal shift as part of an overall business case; links to the availability and cost of central area parking; and links to other proposals within Khmelnytskyi including the development of public transport services and routes.

Benefits

- Restrictions on parking along main corridors and bus/trolleybus routes will reduce congestion, improve transit times, increase attractiveness of public transport services for all city residents, resulting in modal shift and greater patronage.
- Contribution of new parking policies and measures to helping revitalise city centres with thriving town centres, significant reductions in private car trips, reductions in air pollution and improved quality of life
- Reallocation of road space to create additional space for public transport priority lanes as well as pedestrian and cycle routes and infrastructure, supported by additional on-street parking controls. This will facilitate modal shift towards greater use of sustainable travel modes improving air quality and noise levels across the city.







Actio	n Code UT-02		Investment / Policy	Policy
•	Improved cycling and pedestrian route fur	ctionality and amenity due t	o removal of blockages whi	ch improves attractiveness and safety, that will
	support a greater uptake of these modes i	or daily trips.		
•	Charged parking can generate revenue to	support further activities (i.e	investment in more sustain	nable transport infrastructure and services).
•	Smart parking measures can help match s	upply with demand to reduce	vehicles searching for park	ing, supported by stronger enforcement for
	violations (especially in vehicle-restricted	areas of the city and at public	transport stops and facilities	es).
•	There is scope to promote EVs by providin	g dedicated parking facilities	(with charging infrastructur	re) at lower levels of charges to attract new
	customers.			
War i	mpact and IDO critical measure support			
Urbar	transport enhancements needed for incre	ased city population		
Smar	t Benefits – Smart Component			
The u	se of mobile applications with information	about available parking space	es is common. A good exam	ple of video data analysis to identify the economic
poter	tial of parking cities realised in Kyiv, with ci	ty wide parking integration w	ith segregation of zones:	
•	Existing technology innovation can provide	e parking information and ma	nagement systems within c	city environments offering benefits for both
	motorists, freight and car park operators.			
•	Potential SMART options including parking	space monitoring, car park of	counting systems, fixed and	mobile automatic number plate recognition
	(ANPR), guidance signage and payment m	eters.		
•	Consider options for EV readiness in parki	ng spaces, include in building	s as well as investigate the p	potential to retrofit streetlights to include charge
	points potentially linked to EV-only parkin	5.		
Socia	-economic benefits / Gender consideratio	าร		
•	People with disabilities and mobility need	will be considered in terms	of parking regulations and p	provision (including dedicated priority spaces and
	reduced/discounted parking fees.)			
•	Restrictions in residential areas will includ	e provision for disabled parki	ng bays.	
•	Disability-friendly parking should include o	lear signage, good lighting ar	id ease of access.	
•	The introduction of controlled parking zor	es will not adversely affect v	inerable residents (elderly,	/disabled/low incomes) with special parking
Dotor	permits that grant holders the right to use	dedicated parking bays thro	lgn partial or total exempti	on from charges or penalties.
Poter				
Carbo	on savings per annum			
900 t	LU2e			
GHGs	emission reduction will be achieved due to	switch to public transport (a	ssumed to be captured in a	ction UT-01), avoided use of auto transport by
switc	ning to foot transportation, bikes, scooters,	etc., as well as reduced trave	el distance while searching f	for parking lots. It is assumed that 20 000 car users







Sweden

Sverige

EBRD





6.3.3. Cycling network investment



Action Code	UT-03	Investment / Policy	Investment
	4 · · · · · · · · · · · · · · · · · · ·		4

Description

The action involves development of a coherent, integrated citywide cycle network that links residential areas with the city centre and key destinations (schools, employment etc.) Many cyclists often prefer to see the development of off-road cycle routes which offer safe, fast journey times, where cyclists do not need to share the space with any other users. Street space is often limited and there is a need to consider other road users including pedestrians, car users, public transport etc. A route 'hierarchy' should be developed to consider different types of users (such as commuters/ those interested in leisure etc.) destinations to be served and facilities required to attract greater numbers of cyclists. There are a number of key attributes that cycle routes / networks should accommodate including: convenience (linking with key destinations), coherence (linking trip origins and destinations in an integrated way), safety of route and infrastructure to reduce risks of accidents/injury, comfortable to use in terms of width, gradient and surface quality, and attractive (design/lighting/signing) to encourage greater levels of cycling activity. Supporting elements include the following:

- **Citywide cycle parking facilities**: Installation of new cycle parking facilities (including secured/covered cycle parking) across the city including park areas, public institutions, markets and retail areas all linked with the cycle route network to attract new cyclist activity in the city. Key requirements for cycle parking facilities across the city include the following: a need for convenient, visible, accessible, convenient and easy to use parking facilities; safety and security facilities should be located in areas that are overlooked and lit; 'Fit-for-Purpose', the type and amount of cycle parking used should serve the needs of the users and the local land use; facilities should be attractive with designs should be appropriate to the surrounding area and match other urban street furniture; Coherent cycle parking should sit within the context of a cycle route network connecting main origins and destinations. Cyclists having to dismount between a cycle route and parking is a deterrent; and facilities should be well-managed and well-maintained systems should be efficient to use, clean and free from damaged or abandoned bicycles.
- **Citywide Bike Hire Scheme**: Development of a new City Bicycle Rental Scheme across the city to encourage greater take-up of cycling as a regular mode of transport for commuting and leisure trips. Schemes have been introduced in other cities across Ukraine including Lviv, Ivano-Frankivsk, Vinnytsia, Odesa https://www.nextbike.ua/en/ Bike-hire schemes are A commonly used tool across the world to promote and encourage greater uptake of cycling. The provision of high-quality bikes for hire on an hourly or daily basis, supported by dedicated cycle docking/parking stations across Pristina will help encourage a greater uptake of this mode of travel in the city. In addition to the development of the citywide cycle route network a new citywide bike-hire scheme will enable people to have access to bikes and safe, secure facilities that are provided across the city. This system will provide readily available, good quality and regularly maintained bikes and cycle parking facilities which can be hired according to user requirements. An option exists to include electric bicycles within the bike share scheme to help improve the attractiveness to potential cyclists. Electric bicycles also enable larger distances to be travelled, which would enable users and the Bike Share scheme) to cover a larger geographical area.
- There is also the option to consider local pilot projects for shared scooters and other micro-mobility modes based on the outcome of further feasibility studies.











Action Code UT-03	In	vestment / Po	licy Investment	
Provision of a network of secure storage facilities will su	upport the develop	ment and impl	ementation of the citywide cycle network in respond to user	
demand.				
Potential job creation: 55 - 60				
Carbon savings per annum				
4,000 tCO2e				
It is assumed that significant improvement of cycling network	will trigger increas	sing the numbe	r of regular users of bicycles for short-distance travel (less than	
3 km) by at least 10,000 users reducing the use of private cars	s and public transpo	ort. The averag	e emission factor for private and public transport is assumed to	
be 54 g CO2 per person per km. Assuming avoided travel dista	ance of 7.5 million l	km (3 km per d	ay during 250 days per year), carbon emission reductions will	
constitute 4050 tonnes CO2.				
Priority Environmental Challenges addressed	Targets addresse	ed		
	To reduceTo increase	the transport r e total kilometi	nodal share in commuting cars (Private transport %); and res of bicycle path per 100000 population.	
	Link to other GC	AP Actions		
	EG-01, EG-02, EG	6-03, EG-04, EG	G-05, UT-01, UT-02, UT-04	
CAPEX Estimate (€)			OPEX Estimate (€)	
1,900,000			250,000	
• 1,200,000 - Cycle route network implementation (unit cos	sts typically >100k E	Euro//km	Annual maintenance of system can typically cost on average	
(3km per year)			between €1,200 and €1,500 per bike per year.	
 500,000 Cycle parking implementation (cycle stands €2,50 	00 per unit)			
 200,000 - Cost of Citywide bike-hire scheme in range of €C 	0.5m-€1m (depend	ing on scale		
of application and number of bikes/docking stations).			A time line	
Source of funding		rom year 2 to a	i dimenne	
arganizations and development pattners		rom year 2 to e	nd of the plan	
Action and development partners				
Action owners and stakenoiders				
Iransport and Communications Department Municipal enterprises				
NGOs				
 External consultants and service providers 				
Furanaan Bank Sweden	DD CDEEN	T.	Green City Action Plan Khmelnytskyi 73	
for Reconstruction and Development	KD CITIES			





6.3.4. Pedestrianisation and car free zones

Action Code	UT-04	Investment / Policy	Investment

Description

This action includes the development of a prioritised pedestrian route network linked to public transport stops and destinations such as schools, offices and retail outlets. The scheme will include footpath area modification (incl. construction works and new urban street furniture), plus the construction of pedestrian priority areas/zones. This measure will create a safe environment for pedestrians and will motivate people to use other transport modes than the private car.

- Feasibility study for low emission zones (LEZs) and clean air zones. Can provide a response to tackle related problems of air pollution, greenhouse gas emissions and congestion in urban centres. The development of any LEZ should be considered as a central part of a city-wide strategy to promote access to and use of public transport, walking and cycling modes compared to private motorised transport. New dynamic vehicle control can manage access to and from the city centre, with priority given to pedestrians as well as public transport, taxis, and city centre residents and businesses. The aim of this measure is to create pollutant-free area in the city centre, free of high levels of motorised traffic and encouraging more pedestrian activity, as well as supporting the reliability of the City's public transport service and network. There is an action to investigate the feasibility for introducing a clean air zone / car free zones) in the city centre that will create an attractive and vibrant urban central streetscape and reduce the presence of motorised vehicles in favour of low emission vehicles. Management of the city access restrictions can support the expansion of pedestrianised streets in the heart of the city including new controls of vehicle operation, vehicle access and vehicle type; enhanced facilities and signing for loading and delivery bays; stronger enforcement to reduce the level of discriminatory parking and minimizing conflicts with pedestrians and other road users in the city centre. This feasibility study will include the consideration of a pilot study for the use of solar PV, energy storage and electric mobility.
- The development of an expanded pedestrianised zone together with new pedestrian route network concept will help to ensure that good quality • pedestrian facilities are provided on key routes in Khmelnytskyi based on functionality (i.e. supporting commuting trips) and scale of use. In identifying particular routes and standards the following issues would need to be taken into consideration: pedestrian volumes; accidents, age and type of footway and character and traffic use of adjoining carriageway. An important principle of developing the route network concept would be improving links with existing initiatives already in place including local road safety work to ensure consistency of approach across the city. Different route types would be supported by specific design standards and infrastructure to ensure consistency is applied when implementing new schemes. This network will feature quality elements such as dropped kerbs, priority crossings, lack of street clutter and good signage.

Benefits

- Pedestrianisation will improve the air quality by avoiding the use of cars within certain streets, integrated the development of a complementary • parking strategy to manage and control vehicular access.
- City pedestrianisation schemes have revealed a wide range of benefits in terms of supporting healthy lifestyles, as well as supporting economic • growth by generating higher pedestrian footfalls in retail areas that supports economic growth.









Action Code UT-04	Investment / Policy Investment
 Creating safe, high quality pedestrian areas (and access restrictions) where public health by improving air quality and safety in the core city area we PM10) and NO2. 	nich are car free resulting in improved air quality in the city centre. Protecting ith car-free access. This includes reduction in particulate matter (PM2.5,
 Increasing travel choice by improving the quality and connectivity to retravel satisfaction by citizens using these modes. 	liable public transport and active travel networks leading to improved levels of
 Increasing levels of sustainable travel to all key education, employmen share for public & active transport modes. 	t, leisure, retail destinations across the city, measured by an increase in modal
 Improved access and travel times for specific modes of transport – pub removing city centre traffic and prioritising access for 'green' modes. 	lic transport, sustainable logistics vehicles and local residential transport by
 Encourage the use of shared transport and active travel options to/from Accelerating the adoption of lower emission vehicles such as electric vehicles 	n the city centre. Phicles.
War impact and IDP critical measure support: Investments in pedestrian infr of the feasibility study for solar PV & storage can result in the development o	astructure can be aligned to emergency roads and pavements repair . Results f a source of energy independent from fossil fuels.
War impact and IDO critical measure support	
Urban transport enhancements needed for increased city population where i and pavements repair. Results of the feasibility study for solar PV & storage c fuels.	nvestments in pedestrian infrastructure can be aligned to emergency roads an result in the development of a source of energy independent from fossil
Smart Benefits – Smart Component	
Options exist to develop online journey planning tools that provide easy to work/school/leisure destinations and to ensure existing tools (such a	y-to-use access to applications that enable people to plan their walking routes as google maps) have access to route data.
 SMART traffic management options to control and manage access to the number plate recognition, mobile applications, permit-based systems, 	ne city centre more effectively. Includes SMART rising bollards with automatic variable messaging systems advise motorists etc.
Social-economic benefits / Gender considerations	
 Pedestrianization has proven that it will increase the share of active t will be that this measure will create a safe environment for pedestria Pedestrianised areas should be designed for people of all abilities, an low pavement curbs and installing tactile surfacing to support use by Potential job creation: 55 - 60 	ravel. This will provide health benefits for the citizens. Another social benefits ns and will motivate people to use other transport modes than the private car. d consider the removal of street furniture (railings, poles and other blockages), elderly people, disabled people and visually impaired people.
Carbon savings per annum	
2,700 tCO2e	







Action Code UT-04		Investment / Policy	Investment		
It is assumed that significant improvement of pedestrian infrastructure will trigger its increased use for short-distance travel (less than 2 km) by at least					
10,000 users reducing the use of private cars and public transport. The average emission factor for private and public transport is assumed to be 54 g CO2					
per person per km. Assuming avoided travel dis	tance of 5 million km (2 km pe	er day during 250 days per year), carbor	emission reductions will constitute		
2700 tonnes CO2.	2700 tonnes CO2.				
Priority Environmental Challenges addressed	Targets addressed				
	Increasing average da	ily travel speed of bus services on prima	ary thoroughfares during peak hour		
	 Reducing the average 	age of car and public transport fleets			
	 Increasing the share c 	of public transport fleet run by alternativ	<i>r</i> e fuels.		
	 Increasing public satis 	faction with City public transport servic	es		
	Link to other GCAP Actions				
	EG-01, EG-02, EG-03, EG-04,	EG-05, UT-01, UT-02, UT-03			
CAPEX Estimate (€) OPEX Estimate (€)			OPEX Estimate (€)		
5,100,000			500,000 operating costs (including		
• 100,000 LEZ feasibility study staffing)					
5,000,000 pedestrianisation and improve	ment of crossings				
 Costs of implementing pedestrian route, 	/footway improvements are t	ypically €300/meter of standard			
footway excluding crossings etc. [Theref	ore a total of 10km of footwa	y construction/upgrade would require			
Estimated that scheme ungrade and ext	onsign could typically cost bot	twoon fEOOk f1million (invostment)			
Source of funding	ension could typically cost be	Implementation timeline			
Municipal hudget grants projects implemented	t by international	From year 2 to end of the plan			
organizations and development partners	by memational				
Action owners and stakeholders					
Transport and Communications Department					
Municipal Infrastructure Department					
 Municipal enterprises 					
• NGOs					
External consultants and service provide	ers				





Energy, Buildings and Industry Green City Challenge



- High energy consumption in industrial processes
- Low renewables in energy mix
- Significant wear on heating network

Impacts on the following environmental assets:



Strategic goal

Reduced air pollution and GHG emissions from fossil fuel generated energy sources across all kinds of building stock

Mid-term targets

Indicator name	Current value		Target value
Proportion of total energy derived		_	
from RES as a share of total city	7.3%		15%
energy consumption in TJ			
Residential buildings electricity	26.4	4	22
consumption (kWh / m ²)	30.4	2	
Residential buildings heat fossil fuel	125	4	0.2 5
consumption (kWh / m ²)	135	2	82.5
Green Certification (Energy Efficiency	100	7	1 000
Certification of buildings)	169	-	1,000
Share of industrial energy	7.20/	7	1 5 0/
consumption from renewable energy	1.3%	-	15%





EI-1: Promoting renewable energy generation

building stock

EI-2: Promoting energy

efficiency enhancements to

EI-3: Ensuring energy efficiency in industry

EI-4: Rehabilitation of the district heating system





6.4.1. Promoting renewable energy generation in buildings

Action Code		EI-01	Investment	/ Policy	Investment	
Description						
The production and networks and losses	use of renewable	energy in buildings is pents of the action in	s a promising direction of decen	tralisation of ener	gy supply, reduces the burden on existing	
Development of	f an open databas	se of buildings where	e solar thermal collectors and P	V panels can be ir	nstalled for hot water and heating needs. This is	
to consider all be building level bo	oth residential and	d municipal buildings	including both buildings connection	cted to the distric	t heating system and those with individual	
 Conducting typi 	cal technical and	economic assessmer	nts of potential projects (feasibi	ility studies) for tl	he installation of solar thermal collectors and	
heat pumps and Building level bo	the publication o bilers should be th	of these studies in an e first priority for loc	open database. Search for pote al solar thermal and heat pump	ntial projects for t s.	the installation of solar collectors and PV panels.	
Restoration of p	oroject documenta	ation for 180 public	buildings (technical passports, h	eat and water sup	oply schemes, plans, etc.) of public buildings.	
Creation of an e creation of an er facilities of heat	nergy cooperative nergy cooperative supply enterprise	e for the production will allow to attract the for such generation	of energy from renewables (RE citizens' funds in financing energe	S) (solar, geother gy generation fror	mal energy, large scale central heat pumps). The m RES and use existing public buildings and	
Pilot investment	ts. Stimulation of	contracts for mutual	settlements / offsets between r	municipal electrici	ty producers with RES and the electricity	
supplying organi	ization					
War impact and IDP reconstruction of he	critical measure at generation and	support: Energy tran I supply:	sition and upgrade of the city cr	itical infrastructu	re: installation of alternative fuel boilers and	
 Inventory ar 	nd assessment of I	ocations for installat	ion			
 Projects pre 	paration, e.g. FS a	nd studies on alterna	ative fuel availability			
 Implementa fuel) 	 Implementation of Pilot/ Demonstration Projects (e.g. solar electric station at a boiler house, CHP plant at boiler house with straw as alternative fuel) 					
Benefits						
 Renewable energy sources, such as solar collectors, help produce clean energy near energy consumers. This prevents air pollution during the production and transportation of hot water to the consumer. The use of roofs of buildings for this purpose is a simple and proven solution. 						
 The restoration of project documentation helps to understand the condition of buildings, develop investment solutions and assess the volume of necessary investments. 						
War impact and IDC) critical measure	support				
Energy insecurity an critical infrastructure	d heat supply syst e	tem collapse is a criti	cal area of support needed. This	action will promo	ote energy transition and upgrade of the city	
European for Reconstruction and	Bank Development	Sweden Sverige	BRD GREEN CITIES		Green City Action Plan Khmelnytskyi	







Sweden

Sverige







Action Code EI-01	Investment / Policy Investment					
 Restoration of project documentation for public buildings = €10,000 * 180 buildings = €1,800,000 						
 d) Creation of an energy cooperative for the production of energy from renewables = €200,000 						
Source of funding	Implementation timeline					
Funds of the city budget	From year 2 to end of the plan					
Grant funds						
Private funds						
Projects of international organizations and development partners						
Action owners and stakeholders						
City Council / Energy Management Division						
Municipal Infrastructure Department						
Municipal enterprises						
Educational and academic institutions						
 External consultants and service providers 						
NGOs (incl. Khmelnytskyi Energy Cluster NGO)						







6.4.2. Promoting Energy Efficiency enhancements to building stock

Action Code	EI-02	Investment / Policy	Investment
Description			

Description

This action is aimed at improving the level of energy efficiency of the construction fund through thermal modernization, automation and reconstruction Components of the action include:

Residential buildings:

- Awareness raising of energy efficiency support to apartment residents. The strategic aim is the dissemination of information and maximum involvement of condominiums of the city to participate in the program of the State Institution Energy Efficiency Fund "Energodim" + additional financing of the city in the amount of 10% and interest reimbursement (in case of a loan)
- Raising funding for the municipal energy saving fund including financial assistance mechanism to low-income citizens: aimed at providing financial assistance to those residents who do not have the opportunity to co-finance energy-efficient measures in apartment buildings.
- Accelerating the transition from various forms of ownership of apartment buildings to condominiums, which contributes to increasing the interest of co-owners in the modernization of residential buildings. The lack of condominiums is a barrier to participation in many energy efficiency programs and almost makes it impossible to use various financing mechanisms (for example, ESCO).

Public buildings:

- Energy audits: Conduct energy audits for public buildings (up to 180) to support Energy Management Department and identification of potential energy efficiency measures.
- Comprehensive thermal modernization of public buildings: energy efficiency and thermal modernisation throughout, for between 5 and 10 buildings per year
- War impact and IDP critical measure support: Development of new/ adjustment of existing building norms for the design and operation of public buildings considering the requirements for energy efficiency and alternative energy solutions.
- Installation of recovery systems in public buildings. Recuperators allow you to return about 80% of the thermal energy of heated air inside buildings during ventilation.

Benefits

This measure helps to increase the level of energy efficiency of the construction fund. By improving domestic efficiency DH operating temperatures can be reduced and more renewable and waste heat sources can be introduced (see actions EI-01 and EI-04). The event also helps to raise awareness and knowledge of consumers about:

- Energy and water saving measures in buildings;
- Benefits of saving energy and water;
- Improving the energy demand of city buildings will decrease GHG emissions and improve air quality;









Action Code El-02		Investment / Policy	Investment					
Lower air pollution will improve citize		investment / Policy	investment					
War impact and IDP critical measure suppor								
Energy insecurity and heat supply system col	Energy insocurity and best supply system collapse is a critical area of support peeded							
Securing electrical power resilience of the cit	critical social and utility infr	astructure is essential						
This action will promote the development of	new/ adjustment of existing l	ouilding norms for the design and	l operation of public buildings					
Smart Benefits – Smart Component		<u> </u>	<u> </u>					
Installation of smart systems for accounting f	or energy consumption - Exis	ting status of billing concept and	implementation of efficient monitoring system					
should be envisaged in order to enable energ	y efficiency schemes in reside	ential buildings to be implemente	ed.					
Potential to widen the monitoring system of	energy consumption in the co	ommunity institutions "ENERHOP	LAN"					
Installation of systems for automatic regulati	on of heating systems in weat	ther conditions						
Social-economic benefits / Gender consider	itions							
Improving the level of energy efficiency of re	idential and municipal buildi	ngs will lead to increased comfor	t inside buildings, reduce the incidence of					
residents and workers, extend the life of buil	انامین اندون ا	its.						
The fund will include a specific provision aim	ed directly at low-income citiz	zens						
Measures will target those most in need of s	pport ensuring cost savings,	supporting poverty reduction for	citizens.					
Potential job creation: 45 - 120								
Carbon savings per annum								
47.500 tCO2e								
Assumed to be 15% reductions from the esti	nated average GHGs emission	ns from heat energy and natural a	gas consumption in public and private buildings					
during last 5 years. The assumption is aligned	with the targeted reduction	of residential buildings heat fossi	l fuel consumption from 99 kWh / m ² to 82.5					
kWh / m ² .								
Priority Environmental Challenges addressed Targets addressed								
• Main:								
Consumption of fossil fuels by residential buildings for heating and cooling								
	Addit	ional:						
	Electricity consumption in residential buildings							
 Consumption of fossil fuels for heating buildings 								









Action Code EI-02		Investment / F	Policy	Investment
	Link to ot	her GCAP Actions		
	EG-01, EG	-02, EG-03, EG-04,	, EG-05	
CAPEX Estimate (€)	'		OPEX Estimate (€)	
75,000,000			7,500,000 operat	ing costs (including staffing)
 Raising funding for the municipal energy saving fund: Pre-investment: creation of municipal energy saving fund (2025): €200,000 Capex: up to €3,000,000 (financial assistance mechanism to low-income citizens Installation of recovery systems 180 public buildings * €10,000 = €1,800,000 Comprehensive thermo-modernisation (7 buildings annually at 1 million euros per building) = 70,000,000 euros 		€200,000 income citizens 300,000 ion euros per		
Source of funding		Implementatio	ntation timeline	
Funds of the city budget	Funds of the city budget From year 1		o end of the plan	
Grant funds				
Private funds				
Projects of international organizations and development	opment partners			
Action owners and stakeholders		·		
 Energy Management Division Municipal Infrastructure Department Municipal enterprises Private Investors External consultants and service provider 	s			







6.4.3. Ensuring energy efficiency measures in industry

Action Code	EI-03	Investment / Policy	Investment
Description			

Description

This action is aimed at simplifying the access of enterprises to specific measuring equipment (thermal imagers, gas analysers), assistance to enterprises in finding non-production executions of energy resources, popularization of such energy saving measures among the city's enterprises. The expected number of enterprises that will be covered by the event is 160 (the target group is medium-sized enterprises).

Components of the action:

- **Facilitating conducting thermal imaging surveys of enterprises**. The event involves the use of a thermal imager to search for leaks of thermal energy from steam / hot water pipelines, enclosing structures, gas-using equipment, etc. Using this information, enterprises will be able to direct funds to eliminate such leaks.
- Analysis of the efficiency of gas-using equipment of enterprises. The event provides for the use of a gas analyser to determine the efficiency of gasusing equipment. Using this information, enterprises will be able to adjust the equipment in the most efficient way and reduce natural gas consumption.
- Awareness raising among enterprises about ISO50001 standard / Processing of the mechanism of encouraging private organizations to develop energy management system in accordance with ISO50001 standard (for example, dissemination of information about such enterprises by information channels of the city administration). Energy management will allow enterprises to implement the best world practices of energy management
- Raising awareness of enterprises in the field of energy saving, energy efficiency and energy management. Dissemination of information on local ٠ enterprises of suppliers of energy-efficient equipment (Conducting training activities on implementation of energy management systems at enterprises; Conducting training events in order to raise awareness of enterprises in the field of implementation of resource efficient production, secondary use of resources).

Benefits

- Reducing non-production losses of energy resources by enterprises, and, as a result, reducing the level of greenhouse gas emissions from burning • fossil fuels to the needs of heat supply to enterprises.
- Decreased energy consumption and increased use of renewables in the industrial buildings through energy performance, efficiency and auditing

War impact and IDO critical measure support

Energy insecurity and heat supply system collapse is a critical area of support needed.

Securing electrical power resilience of the city critical social and utility infrastructure is essential,

This action will promote energy saving, security and resilience to energy supply shortages

Sweden

Sverige

















Action Code	EI-03	Investment / Policy	Investment	
Grants, projects of international organisations and development partners,				
private initiatives				
Action owners and stakeholders				
City Council / Energy Management Division				
Infrastructure Department				
Chamber of Commerce and Industry of Khmelnytskyi				
External consultants and service	• External consultants and service providers			
Local manufacturers of energy	gy and resource efficient equipment			







6.4.4. Rehabilitation of the city heating supply network

Action Code	EI-04	Investment / Policy	Investment
Discustantia a			

Description

This action supports improving the capacity of the municipal company MKP "Khmelnytskteplokomunenergo", responsible for the city-wide district heat supply network, to realise rehabilitation of district heating supply network, inclusion of biomass/renewables within the heat generation mix, to secure resilience and energy transition. This includes:

- Development of the city's heat supply scheme and determination of priority investments. The development of a new heat supply scheme will allow to develop and detail the directions of investment in the infrastructure of the city's heat supply system, taking into account the prospects for development. Completion of reform of heat supply companies;
- Modernisation of central heat points, installation of individual heating substation (IHS). This measure will reduce heat consumption by houses and structures by regulating the amount of thermal energy supplied to the building depending on weather conditions, improve the quality of heat supply services.
- Replacement of outdated meters and installation of new ones. Installation of a system for monitoring and accounting of heat consumption. Replacement of outdated house-wide heat and hot water meters with the possibility of centralized collection of information on heat consumption will enable MKP "Khmelnytskyteplokomunenergo" to quickly receive information on the volume of heat energy consumption, improve accounting accuracy, identify and respond promptly to uncharacteristic deviations in consumption volumes, as well as improve the quality of customer service and their awareness of consumption volumes.
- Development of energy management system and certification of the enterprise in accordance with the requirements of ISO50001. Development of energy management system and certification of the MKP "Khmelnytskteplokomunenergo" according to ISO50001 Energy Management standard will allow the enterprise to implement the best world practices of energy management;
- War impact and IDP critical measure support: Investments in MKP "Khmelnitskyteplokomunenergo" (modernization and reconstruction of enterprise facilities (boiler houses, central heating stations, etc. if necessary) replacement of outdated inefficient pumps and burners / boilers, replacement of heating networks will allow the company to reduce consumption of natural gas and electricity through the use of modern more economical pumps and burners
- **Pilot project: Growing biofuels** on abandoned hromada lands and using them by enterprises for their own needs. The implementation of this measure will allow heat supply companies to avoid dependence on fluctuations in prices for solid biofuels. It is proposed to introduce this measure using the available resources of the municipal utility for landscaping. If the pilot project is successful, the expansion of heat generation capacities on solid biofuels.

Benefits

Improving network condition and end user efficiency will allow District Heating operating temperatures to be reduced and more renewable and waste heat sources introduced – this will drive significant carbon emissions reductions.







Action Code E	EI-04	Investment / Policy	Investment			
The measure has a major impact on greenhouse gas emissions and air quality in the city. This is due to the fact that heat supply companies are the second						
largest source of air pollution in winter.	Since the volume of heat productio	on is directly related to the volun	me of heat consumption, the decisive role is			
played by saving heat at the consumer le	evel.					
War impact and IDO critical measure su	upport					
Energy insecurity and heat supply system	m collapse is a critical area of suppo	ort needed.				
Securing electrical power resilience of the	he city critical social and utility infra	structure is essential				
This action will provide urgent investme	nts at Khmelnytskteplokomunener	go (as detailed above)				
The action will also support installation of	of alternative fuel boilers of the city	critical infrastructure				
Smart Benefits – Smart Component						
Installation of smart systems for account	ting for energy consumption includ	ing possible pilots on, or roll out	t of, smart heat meter at the appartment level			
Installation of systems for automatic reg	gulation of heating systems in weat	her conditions.				
Installation of modern automation on bo	oilers and pumps of heat supply en	terprises.				
Consider an upgrade of the SCADA syste	em and the establishment of an hyd	romodel of the system				
During capital investment and significant	t modernization of the city's infrast	ructure, the parallel integration	of modern sensors and thermal imaging			
provides significant data collection poter	ntial.					
Social-economic benefits / Gender cons	siderations					
Improving the quality and reliability of h	neat supply to residential and munic	cipal buildings will lead to increa	sed comfort inside buildings, reduce the			
incidence of residents and workers, exte	end the life of buildings, reduce hea	ting costs.				
Potential job creation: 125 - 200						
Carbon savings per annum						
30,800 tCO2e						
Estimated based on the assumption of improving overall efficiency of the district heating systems to approximately 83% (e.g. indicative targets of 92%						
generation efficiency and 10% losses du	generation efficiency and 10% losses during heat energy transportation), as well as increasing renewable energy share in heat energy generation to 15% (in					
line with the GCAP target of the proport	tion of total energy derived from RE	S as a share of total city energy	consumption.			







Water Availability and Quality

Green City Challenge

- Significant wear of water supply network
- Insufficient length of storm sewers

Impacts on the following environmental assets:



Strategic goal

Improved quality of drinking water to citizens and ecological status of the local water bodies

Actions



WA-1: Storm / Waste water management

WA-2: Modernisation of drinking water supply

WA-3: Pollution reduction and restoration of natural water bodies

Mid-term targets

Indicator name	Current value		Target value
Wastewater treated to EU standard	n/a	~	100%
Biochemical Oxygen Demand (BOD) in rivers and lakes (mg/L)	8.85	~	<6
Ammonium NH4		-	
concentration in rivers and lakes (mg/L)	1.2		<0.5
The degree of wear of water supply networks	48%	~	25%
The degree of wear of storm sewer networks	55%	~	25%
Non-production water losses	34%	~	25%











Action Code	WA-01	Investment / Policy	Investment

Description

This action focuses on the expansion and reconstruction of the domestic foul and storm sewer network to account for climate change. Sub-actions and components include:

- Construction and reconstruction of domestic and industrial sewerage network.
 - Construction of the new drinking water treatment facilities with a capacity of 60,000 m³/day in Khmelnytskyi (Vinnytske Highway, 135), on the territory of existing treatment plant №2, which meets modern requirements for the feasibility of implementation of all stages of wastewater treatment and removal of sediments.
 - Construction and reconstruction of sewage water networks.
 - Reconstruction of sewage pumping stations
 - Construction of sewage pumping stations and domestic wastewater drainage systems in Dubove, Grechany, Lezneve, individual housing estate "Kationivskyi"
 - Elimination of illegal connections to the sewage network from the population and facilities (including car washes) where this is practical and cost efficient to do so.
- Equipping the laboratory for the control of wastewater quality of Khmelnytskvodokanal with modern devices and equipment to general physicochemical parameters (portable pH meter conductivity meter, oximeter, spectrophotometer), metals (atomic emission spectrometer with inductively coupled plasma) or (atomic absorption) spectrometer (or) mass spectrometer with inductive bound plasma), organic micro-pollutants (specific and priority) (liquid chromatograph with mass spectrometer, gas chromatograph with triple quadrupole mass spectrometer).
- Construction and reconstruction of storm water networks and structures
 - Overhaul (the length of the networks to be repaired is 8.7 km) and expansion of the existing storm sewer network.
 - Construction of pumping stations and storm sewer networks. It is planned to build 2 stations with a capacity of 80 and 150 m3/h.
 - Construction of a storage pond for the accumulation of storm water in the Ozerna district. It is planned to build 2 ponds with a volume of 9,000 m3 and 12,000 m3.
 - Establishment and working out of the protocol of detection and elimination of illegal connections into the system of storm sewers of the city.
 - Construction of local treatment facilities for surface runoff in water protection zones using phytotechnology.
 - Modernisation of the sluice bridge on the Southern Bug River along Kamianetska Street and update of the operating rules of the reservoir on the Southern Bug River.
 - Construction of storm sewage treatment plants, first of all, in accordance with the existing projects: raion Ozerna, Trudova street Starokostiantynivske highway and in the area of the drain collector into Southern Bug River on the street Svobody.







Action Code

Investment / Policy

Investment

- Benefits
 - The investment will reduce high network wear, which will reduce the frequency of accidents.

WA-01

- Supporting efficient network operation, providing capacity to meet future needs, and meeting higher requirements for treatment plants.
- Reduction of pollution of water bodies due to reduction of accidents on the sewage network.
- Improved wastewater treatment will reduce pollution and improve the ecological and chemical status of the water bodies.
- Reconstruction and construction of a storm sewer network on the territory of Khmelnytskyi will reduce local flooding.
- Creating a sustainable network that will meet the needs of climate change (increasing rainfall).
- The wastewater treatment facilities ensure the proper level of technological equipment, facilities, electrical and technical equipment and ensure compliance with current Ukrainian norms. The need for the construction of new sewage treatment plants that meet modern state norms and environmental standards is ecologically and economically feasible for the city.

War impact and IDO critical measure support

Technical and environmental risks related to the obsolescence of assets of the City utility infrastructure including impact on services quality and supply will be supported with these actions

Smart Benefits – Smart Component

Similar to other capital investments in significant modernization of specialized infrastructure, it can include the parallel installation of real-time sensors for further monitoring of equipment condition, wastewater volumes, automated laboratory reporting. These data can also be used by utility representatives for various types of analytics and forecasting.

Social-economic benefits / Gender considerations

- This measure will improve the health conditions due to the reduction of water pollution, accidents and floodings services
- Improved surface water management will reduce interruptions in public transport services for population.

Potential job creation: 125 - 200

Carbon savings per annum

1,300 tCO2e

Assumed to carbon benefits results from 10% reduction in electricity consumption for wastewater treatment. Additional carbon benefits from reduced methane emissions could be assessed at a project level taking into account organics (in kg of biological oxygen demand (BOD)) in untreated wastewater, organics removed with sludge during treatment, and volumes of wastewater treated or discharged into water bodies without treatment.






Action Code WA-01	Investment / Policy	Investment
Priority Environmental Challenges addressed	Targets addressed Main:	
	 Improving wastewater treated to EU standard Reducing the degree of wear of sewer networks; Reducing of non-production water losses. Additional: Reducing of the Biochemical Oxygen Demand (BOD) Reducing of the Ammonium NH4 concentration in ri Link to other GCAP Actions EG-01, EG-02, EG-03, EG-04, EG-05 	concentration in rivers and lakes vers and lakes.
CAPEX Estimate (€)		OPEX Estimate (€)
186,750,000		18,700,000
• Construction and reconstruction of domestic	and industrial sewerage network	Related to components:
 Reconstruction of sewerage networks - 220 km, including 17 km of main collectors (1,500 EUR per km), 31 km of pressure collectors (700 EUR per km), 175 km of gravity collectors (500 EUR per km) - Investment = 134,700,000 Reconstruction of 12 pumping sewage stations - Investment = 4,800,000 euros (400,000 euros / station) Construction of new modern sewage treatment plants for domestic wastewater - Investment = 40,000,000 euros Equipping the laboratory for the control of wastewater quality of Khmelnytskvodokanal - Feasibility study = 		 Construction and reconstruction of sewage network and treatment plants = €18,000,000 Equipping the laboratory for the control of wastewater quality = €70,000 Construction and reconstruction of
 Construction and reconstruction of storm wa 	ter networks and structures	storm water networks and
 Overhaul and expansion of the existing storm sewer network - Investment = €2,500,000 Construction of storm sewer pumping stations and storm sewer networks - Investment = €150,000 Construction of a storage pond for the accumulation of storm water in the Ozerna district - Investment = €1,000,000 Construction of local treatment facilities for storm water in water protection zones using phytotechnology - Investment = €800,000 Modernization of the sluice bridge on the Southern Bug River - Investment = €150,000 Construction of storm sewage treatment plants, first of all, in accordance with the existing projects - Investment = €1,800,000 		structures = €630,000







Action Code	WA-01	Investment / Policy	Investment
Source of funding			Implementation timeline
Budget of Khmelnytsky city te	erritorial community		From year 1 to end of the plan
Budget of the Environmental	Protection Fund		
National budget			
 Budget of Khmelnytsky Regio 	nal State Administration		
Grants, projects implemented	d by international organizations and d	evelopment partners	
Action owners and stakeholders			
MKP Khmelnytskvodokanal			
 Department of communal inf 	rastructure		
 Department of Ecology and L 	andscaping Control		
Department of Municipal Infr	astructure		
KP "BRED" (Construction, Rep	pairing, and Exploitation of Roads)		
External consultants and serv	rice / equipment providers		







6.5.2. Modernisation of drinking water supply system

Action Code	WA-02	Investment / Policy	Investment
Description			
Modernization of drin	king water supply networks, including th	e inter-house network including:	
• Preparation of an	expert report on the development of a	drinking water supply network for 13 village	es of Khmelnytsky United Territorial Community.
Construction of w	ater supply network		
New construction	on and overhaul of the urban water supp	bly network (in the city of Khmelnitsky, the le	ngth of water supply networks requiring
reconstruction of	or capital repair is 332 km, as well as 24 v	villages of the Khmelnytsky United Territorial	Community, of which for 11 villages the length
of the network i	in need of repair and construction is 77 k	km, for 13 villages the length is not defined).	
 Promoting the p 	proper maintenance of inter-house and c	outdoor urban water supply networks to prev	ent secondary pollution.
 Completion of t length). 	he construction of the second line of the	Chernelivsky water supply system (the need	for completion is 14 km out of 34 km of total
New construction	of water treatment facilities with a cap	acity of 60,000m ³ per day.	
• Carrying out an in	ventory of the existing network of grou	ndwater wells in order to assess their condit	ion and potential as an alternative source of
drinking water sup	oply.		
• Equipping the lab	oratory for the control of drinking wate	r quality of Khmelnytskvodokanal with mode	ern devices and equipment for general
physicochemical p	parameters (portable pH meter conductive	vity meter, oximeter, spectrophotometer), m	etals (atomic emission spectrometer with
inductively couple	d plasma) or (atomic absorption) spectro	ometer (or) mass spectrometer with inductive	e bound plasma), organic micro-pollutants
(specific and prior	ity) (liquid chromatograph with mass spe	ectrometer, gas chromatograph with triple qu	uadrupole mass spectrometer).
Benefits			
 The biggest pr water drainag 	roblem of the water supply sector, as for e systems.	the majority of settlements in Ukraine, for K	hmelnytsky is the state of the water supply and
 Improving the 	condition of local urban water supply no	etworks will improve the quality of drinking v	water throughout the city, which will ensure
equal rights, s	uch as access and availability, to clean d	rinking water and reduce costs for citizens.	
Reduction of f	failures and water losses in the water sur	pply network.	
• The second lir	ne of the Chernelivsky water supply syste	em will allow to ensure the uninterrupted wa	ter supply of the Khmelnytsky and settlements of
the Khmelnyts	sky district and reduce water losses.		
 During the cor 	nstruction of the water supply system, th	ne latest technologies of water transportatior	n will be introduced, which will avoid the
problems of ra	apid siltation and corrosion of pipelines i	in the future, and preserve the quality of drin	iking water.
Using the pote	ential of a network of groundwater wells	as an alternative source of drinking water	

Sweden EBRD GREEN CITIES









199,500,000





19,900,000





Actio	Code WA-02	Investment / Policy	Investment		
• • •	Construction of water supply network: feasibility study = 300,000 euro supply network - 332 km (500,000 EUR per km); 5 basic VNS units (3 booster pumping stations units (100,000 EUR each) = 168,300,000 euro Completion of the construction of the second line of the Chernelivsky - Investment = 8,000,000 euros New construction of water treatment facilities – Investment (includin 22,000,000 euros; Carrying out an inventory of the existing network of groundwater their condition and potential – feasibility study of 150,000 euros Equipping the laboratory for quality control of drinking water - feasi euros; Investment = 700,000 euros.	s; Investment: water 00,000 EUR each); 8 os water supply system og feasibility study) = wells and assessing bility study = 50,000	 Related to: Operation of water supply network = €17,600,000. Operation of new water treatment facilities = €2,200,000 Equipping the laboratory for the control of drinking water quality = €100,000 		
Sourc	e of funding		Implementation timeline		
	 Budget of Khmelnytskyi city territorial community 		From year 2 to end of the plan		
	 Budget of the Environmental Protection Fund 				
	National budget				
	 Budget of Khmelnytskyi Regional State Administration 				
	• Grants, projects implemented by international organizations and	development partners			
Actio	n owners and stakeholders				
•	MKP Khmelnytskvodokanal				
•	Department of communal infrastructure				
•	Department of Ecology and Landscaping Control of Khmelnytskyi City Council				
•	Municipal Infrastructure Department of Khmelnytskyi City Council				
•	Southern Bug River Basin Water Resources Authority				
•	External consultants and service/ goods providers				
•	Eco -NGOs (incl. RIVERS OF KHMELNYTSKYI, VEL (Khmelnytskyi affiliate)/ Khmelnytskyi University (Chair of Biology)				







6.5.3. Achieving good ecological status of the local water bodies

Action Code	WA-03	Investment / Policy	Investment and Policy
Description			

Description

This action focuses on pollution reduction and restoring the natural hydromorphological characteristics of the water bodies to achieve improved ecological status of the local water bodies. Sub-actions include:

- Pollution elimination and revitalization of local surface water bodies with conservation of their natural hydromorphological characteristics
 - Purchase of an amphibious vehicle for clearing riverbeds and reservoirs.
 - Revise and update the measures from Section III "Project of restoration and maintenance of favorable hydrological regime and sanitary condition
 of the Pivdennyi Buh, Kudryanka, Ploska Rivers" of the Program for the development of a network of drainage collectors, canals and drains
 (cleaning of the Pivdennyi Buh, Kudryanka, Ploska Rivers, overhaul and construction of new drainage collectors, canals and drains in the
 Khmelnytskyi city) for the reception and drainage of rain and snow wastewater into water bodies of Khmelnytskyi and Khmelnytskyi region,
 approved by decision No. 35 of 23.02.2022 by the Khmelnytskyi City Council
- Revitalization of the riverbeds of Southern Bug, Kudryanka, Ploska and other local surface water bodies
 - Inventory of unauthorized discharges of untreated wastewater into rivers and application of administrative sanctions.
 - Carrying out works to remove silt from riverbeds and lakes while preserving their natural morphological characteristicsPreparation of land management projects for the establishment of water protection zones and coastal strips of surface water bodies
 - Control over limited management in the coastal protective strips of rivers
 - Repair of open drainage canals and repair of tubular crossings on the Southern Bug River.
 - Installation of aeration fountains on reservoirs (approximately 20 units).
- Water resources management and monitoring of water bodies
 - Creation of a communal enterprise responsible for the maintenance of water bodies in the City of Khmelnytskyi and the Khmelnytskyi urban territorial community.
 - Ecological and chemical status assessment of surface water bodies.
 - Development and submission of proposals for measures to improve the good ecological and chemical status of the Southern Bug and other water bodies within the Khmelnytskyi OTG (Amalgamated Territorial Community) to the Southern Bug River Basin Management Plan 2025-2030.
 - Water quality monitoring of local surface water bodies
- Information campaign and awareness raising
 - Reducing the amount of phosphorus entering water bodies by conducting an informational and educational campaign on the use of detergents that do not contain phosphorus compounds.







Investment / Policy Investment and Policy Action Code WA-03 **Benefits** Restoration and maintenance of favourable hydrological regime and sanitary status of the Southern Bug, Kudryanka, Ploska rivers. ٠ Reduction in quantity of blue-green algae that pose a risk to human health. • Improving the improvement and sanitary condition of the city. . Improving the state of the natural environment. ٠ Possibility to use water bodies for recreational purposes (e.g. swimming/bathing, jogging, and cycling paths). ٠ War impact and IDO critical measure support Technical and environmental risks related to the obsolescence of assets of the City utility infrastructure including impact on services quality and supply will be supported with these actions. Smart Benefits – Smart Component There are smart components to be developed (installation of sensors, aggregation of data from national registers, etc) due to the inventory, monitoring and control over the quality of the natural water bodies. This will allow a better and quicker identification of issues in the future and ease the identification of the sources of the problem. This data will be made available on open data platform and integrated in EG-02. Social-economic benefits / Gender considerations Restoration and maintenance of favourable hydrological regime and sanitary status of the target rivers, reduction of blue-green algae will ensure the possibility to use water bodies for recreational purposes and reflects the improvement of human health. Potential job creation: 15 - 40 Carbon savings per annum No significant impact is expected. Impact from improved wastewater treatment is accounted for in action WA-01. **Priority Environmental Challenges addressed Targets addressed** Reducing of the Biochemical Oxygen Demand (BOD) concentration in rivers and lakes Reducing of the Ammonium NH4 concentration in rivers and lakes. Link to other GCAP Actions EG-01, EG-02, EG-03, EG-04, EG-05, GZ-01, GZ-02, GZ-03 **OPEX Estimate (€) CAPEX Estimate (€)** 185,000

1,850,000

- Pollution elimination and revitalization of natural hydromorphological characteristics •
 - Purchase of an amphibious vehicle for clearing riverbeds and reservoirs. Investment = $\notin 100,000$





Pollution elimination and

revitalization of natural



Ô



Action C	ode WA-03	Investment / Policy	Investment and Policy
 	Revise and update the measures from Section III "Project of reston hydrological regime and sanitary condition of the Pivdennyi Buh, Kuc approved by decision No. 35 of 23.02.2022 by the Khmelnytskyi City Clearing of the Southern Bug, Kudryanka, and Ploska rivers, other let $= \\mathcal{e}1,200,000$ Preparation of land management projects for the establishment of strips of surface water bodies. <i>Investment</i> = $\\mathcal{e}150,000$ Repair of open drainage canals and repair of tubular crossings on the $\\mathcal{e}100,000$ Installation of aeration fountains on reservoirs. <i>Investment</i> = $\\mathcal{e}45,000$ Pater resources management and monitoring of water bodies - <i>Invest</i> formation campaign and awareness raising - <i>Investment</i> = $\\mathcal{e}10,000$ Budget of Khmelnytsky city territorial community Budget of the Environmental Protection Fund National budget Budget of Khmelnytsky Regional State Administration Grants, projects implemented by international organizations	bration and maintenance of favorable dryanka, Ploska Rivers" of the Program y Council. <i>Investement</i> = \notin 45,000 ocal surface water bodies. <i>Investment</i> of water protection zones and coastal the Southern Bug River. <i>Investment</i> = 00 stment = \notin 200,000 Implementation timeline All years of GCAP implementation	 hydromorphological characteristics = €160,000 Water resources management and monitoring of surface water bodies = €25,000
Action of	where and stakeholders		
Action of • [• [• [• [• [• [• [• [Whers and stakeholders VIKP Khmelnytskvodokanal Department of communal infrastructure Department of Ecology and Landscaping Control of Khmelnytskyi City Southern Bug River Basin Water Resources Authority Regional Office of Water Resources in Khmelnytskyi Municipal Infrastructure Department of Khmelnytskyi City Council External consultants and service/ goods providers Eco -NGOs (incl. RIVERS OF KHMELNYTSKYI, VEL (Khmelnytskyi affiliat	[,] Council :e)/ Khmelnytskyi University (Chair of Bi	ology)

Solid Waste Management

Green City Challenge

- Low recycling and composting rates
- Limited waste treatment processes
- Landfilling capacity and quality constraints

Impacts on the following environmental assets:



Strategic goal

Realise a sustainable MSW management system in accordance with waste hierarchy

Mid-term targets

Indicator name	Current value		Target value
MSW generation per capita	355	~	<355
% of separated collected MSW recyclables from MSW generated	0.1%	~	10%
Rate of MSW recycling (recycling of the separated collected recyclables and composting)	0.06%	~	12%
Energy recovery of MSW at EU standard facility	0.0%	~	20%
Proportion of MSW sent to landfill	99.9%	1	68%
Compliance of landfill to EU standards	0.0%	~	100%



Actions

SW-1: Develop an effective system of MSW collection, temporary storage and treatment

SW-2: Improve existing MSW landfilling system





6.6.1. Ensure a	n effective system of MSW collecti	on, temporary storage and treatme	nt		
Action Code	SW-01	Investment / Policy	Investment		
Description					
Ensuring an effective s	system of MSW collection, temporary stora	ge and treatment could be achieved by imple	mentation of the next measures:		
Improving MSV	/ collection and separation system				
o Increa	sing the capacity and reliability of the wast	e collection system through the purchase of r	new containers and collection vehicles.		
o Devel	opment of design and estimate documenta	tion and installation of underground containe	ers for MSW, with enhanced maintenance of		
conta	ner storage locations.				
 Maint 	enance of on-street MSW containers and lc	ocations			
o Install	ation of containers for MSW separate colle	ction including containers for the separate co	ollection of organic waste (from 2027)		
o Const	ruction of four reception/collection centres	(i.e. civic amenity sites, recycling yards)			
o Imple	mentation of a pilot project on EPR on wast	e packaging			
 Improving the s 	ystem of bulky waste collection from the p	population			
o Install	ation of video cameras on public sites to pr	event unauthorized storage of bulky waste			
o Devel	opment of a clear schedule for the bulky wa	aste collection to provide clarity and confiden	ice to users.		
 Improving cond 	 Improving conditions for the temporary storage of already collected hazardous waste as a part of MSW 				
o Arran	gement of premises for temporary storage	of hazardous waste as part of household was	te which has been collected at Khmelnytskyi		
recycl	recycling centre and by Ecobus. In this document places for temporary storage means places where bigger amount of collected by different				
means hazardous waste will be stored to be sent to the licensed treatment/disposal companies					
Creation of MS	N treatment infrastructure				
o Const	ruction of materials recovery facility (MRF)	facility (which is a part of a mechanical biolog	gical treatment (MBT) facility), including the		
separa	ate composting site for organic waste and the	wo parallel sorting lines (for mixed and separ	ately collected MSW)		
O CONST	ruction of the separate MBT module on refu	use derived fuel (RDF) production			
Benefits					
Will allow to p	rovide MSW collection services of better q	uality by new vehicle fleet and containers			
Will allow to c	ollect separately more recyclables and deliv	ver them for further recycling, while saving pi	rimary resources		
Will allow to p	• Will allow to prevent hazardous waste as a part of MSW at the landfills and ensure their proper treatment by licensed treatment/disposal companies				
Will allow to treat more mixed waste					
Vill allow red	uce landining of MSW and landini only trea				
war impact and IDO C	riucal measure support				
Technical and environ	mental risks related to the obsolescence of	assets of the City utility infrastructure includi	ing impact on services quality and supply will be		
supported with these	actions				





Action Code

SW-01

Investment

Smart Benefits – Smart components

Consider the use of software systems that allow:

- optimize routes for MSW collection and carry out constant monitoring of consumables;
- to carry out online monitoring of waste movement in the chain "collection recovery plant landfill"

In this activity, several projects can be implemented, which can even be completely SMART. The City Council, for a start, may introduce open data according to the standards described in the Cabinet of Ministers Resolution no.835 "Data on the location of municipal containers (by category), container sites, hazardous waste collection sites, secondary raw materials" and "Data on the location of municipal facilities waste management, their areas and revenues". Consider the implementation of hardware solutions (Internet of Things) such as sensors, for all stages of the waste management process.

Also, the construction of an extensive network of sensors will facilitate advanced solutions for optimizing the routes of garbage trucks in real time.

Social-economic benefits / Gender considerations

- It is important to follow the rules of sanitary cleaning scheme of settlements when installing containers. The number of containers should be calculated in such a way as to avoid of containers overloading.
- When implementing separate collection, in particular in the long term perspective of organic waste, it is necessary to conduct awareness campaign in parallel (differentiated for different age groups of population), and the informal sector should be taken into account.
- The additional costs of improving the quality of MSW collection service, in particular separate collection, may be negatively perceived by the population. Therefore, this issue requires systematic awareness raising measures and transparency in providing information on money spent.
- During the construction of MBT plant, a positive effect is expected from the creation of new jobs.
- A full list of possible social impacts during the construction of the MBT plant is contained in the SEAP. The implementation of SEAP measures and regular monitoring of their implementation is an important aspect to prevent possible negative social impacts.

Potential job creation: 60 - 120

Carbon savings per annum

3,100tCO2e

Strategic environmental impact assessment report for the Regional Waste Management Plan for Khmelnytskyi region estimates potential GHGs emission reductions at 14%. The same assumptions has been applied for GHGs emission reduction in Khmelnytskyi city due to improved waste management system (the actions foreseen in GCAP are in line with the RWMP of Khmelnytskyi region).







Action Code SW-01	Investment / Policy Investment	
Priority Environmental Challenges addressed	Targets addressed	
 Nain: Rate of MSW recycling (recycling of the separately collected methods) Energy recovery of MSW at EU standard facility % of separately collected MSW recyclables from MSW generation per capita Proportion of MSW sent to landfill Link to other GCAP Actions EG-01, EG-02, EG-03, EG-04, EG-05, SW-02 		
CAPEX Estimate (€)	OPEX Estimate (€)	
 33,350,000 Improving MSW collection and separation system – €3,320,000 Improving the system of bulky waste collection from the population Improving conditions for the temporary storage of already collected waste as a part of MSW – €15,000 Creation of MSW Treatment infrastructure – €30,000,000 	 Indicative estimates includes operation and maintenance costs 3,300,000 Opex may be covered by a MBT facility tariff of approx. 30-50 euro per ton of solid waste (inclusive of landfilling tariff) covering both operational costs and returns on investment 	
Source of funding	Implementation timeline	
Municipal and regional budget, communal enterprises financing, grants,	From year 2 until of the plan	
projects by international organizations and development partners		
Action owners and stakeholders		
 Department of Ecology and Landscaping Control Smart environment. Khmelnytskyi KhKP Spetskomuntrans Municipal Infrastructure Department of Khmelnytskyi City Council SES For the pilot project implementation on EPR the partial responsibilit 	ty will be assigned to the EPR organization	







6.6.2. Improving existing MSW landfilling system

Action	Cod	le SW-02		Investment / Policy	Investment
Descrip	tio	n			
This act	ion	will improve the existing MSW landfilli	ng system. This will be ach	eved by implementation of the	following measures:
•	Re	habilitation of existing cells of the land	fill and equipping the land	Ifill with all necessary equipme	nt, installations and systems to ensure proper
	ор	eration of the landfill			
	0	Recultivation (implementation of reco	onstruction works) of the e	kisting cells of the landfill	
	0	Relocation of the high-pressure gas p	ipeline from the landfill		
	0	Installation of a leachate collection an	id treatment system		
	0	Purchasing of a new equipment for the	tion of works «New const	operations of the rew landing	collector of the Khmelnytcky landfill
	0	nstruction of two new cells of the san	tary landfill in accordance	with ELL requirements (includin	a development of design documentation during
•	the	first year of action implementation)	tary fantum in accordance	with to requirements (meruality	g development of design documentation during
•	Pre	eparation for construction of a new lar	ndfill		
	0	Work on the allocation of land for th	e regional landfill, which w	ill be used by the city after the e	nd of the new phase of the existing landfill
Benefit	s			, ,	
•		Will allow for new sections of the land	fill to be in compliance wi	h EU standards and ensure oper	ation of the landfills in accordance with
		European standards:			
		 The leachate from the landfill will 	be properly collected and	treated by reverse osmosis tech	nology
		 After the end of operation of each 	n cell of the landfill, it will b	e rehabilitated	
•		Will allow to reduce the negative imp	act on the environment fro	m the landfill on water, air, soil,	human health
•		Will allow to show people that there of	can be real sanitary landfill	s in Ukraine	
War im	pac	t and IDP critical measure support			
Technic	al a	ind environmental risks related to the o	bsolescence of assets of the	e City utility infrastructure inclu	ding impact on services quality and supply will
be supp	ort	ed with these actions			
Smart b	en	efits – Smart components			
It make	s se	ense to consider the use of software sys	tems that allow to carry o	it online monitoring of waste mo	ovement in the chain "collection - recovery
plant - I	anc		har an Carbotta a stars		and the state of the
Potentia	al Ir '	inovation and smart solutions include t	ne use of robotic systems	with AI, computer vision and aut	omation to improve sorting and recovery of
recyclab	ble	materials.			









Action Code



Investment

Social-economic benefits / Gender considerations

SW-02

• The construction of new landfill cells can meet the bigger resistance from the population, so it is important at all stages from planning and design to construction and commissioning to conduct appropriate communication with population and implement all measures provided by the ESAP (social and environmental actions plan)

Investment / Policy

- The construction of new landfill cells and the landfill arrangement (leachate collection and treatment system) and its rehabilitation are expected to reduce the negative impact of the facility on the environment and human health.
- Employement opportunities for both contruction and recultivation works, and throughout operation of current and future landfill. Potential job creation: 60 - 100

Carbon savings per annum

3,100 tCO2e

National projections used during NDC preparation foresees 5% reduction in GHGs emissions from waste sector in 2030 compared to 2018. However, lower national value is expected to take into account extension of waste management services in rural areas and increased volumes of waste processing, which is not applicable to urban areas.

Priority Environmental Challenges addressed	Targets addressed			
	Compliance of landfi	Compliance of landfill to EU standards		
	Link to other GCAP A	Actions		
	EG-01, EG-02, EG-03,	EG-01, EG-02, EG-03, EG-04, EG-05, SW-01		
CAPEX Estimate (€)		OPEX Estimate (€)		
12,600,000		Indicative estimates of tariffs includes operation and		
Reclamation (Reconstruction of works) of the landfill and removal of the landfill	of the high-pressure gas	maintenance costs, and investment recovery -		
pipeline – EUR 5,200,000		1,260,000		
 Construction of two new sections of the sanitary landfill – EUR 5,00 	00,000	Opex may be covered by a landfill tariff of approx. 20-		
 Arrangement of the landfill with the necessary equipment, installat 	tions and systems to	25 euro per ton		
ensure its proper operation – EUR 2,400,000		· · · · · · · · · · · · · · · · · · ·		
Source of funding	Implementation tim	eline		
Municipal and regional budget, communal enterprises financing, grants, From year 2 until e		d of the plan		
projects by international organizations and development partners				
Action owners and stakeholders				

Department of Ecology and Landscaping Control











7. Monitoring plan

7.1. Reporting format and frequency

Continuous monitoring of all projects and measures in the GCAP is an integral part of implementation. By regularly and methodically tracking all Green City actions and their impacts on the environment, the city of Khmelnytskyi can determine whether the GCAP is progressing as planned and contributing as expected to the established goals.

Successful monitoring requires two key components:

- Implementation monitoring plan: This tracks the status and progress of the GCAP projects being implemented.
- Impact monitoring plan: This measures the impact of the GCAP project and policies on the City's environmental and resilience performance. Part of the impact-monitoring plan should be the continuous observation of the risk and vulnerability landscape and the extent to which the Green city actions are contributing towards resilience.

7.2. Progress Monitoring Plan

In addition to these two reports, the Indicators Database will continue to be used to collate and present data collected alongside global benchmark values. Any additional reporting requirements will be set by the GCAP Coordinator in Step 3 of the GCAP process ('Green City Implementation'). The City Administration will circulate these reports internally to inform internal decision-making and communicate them with other stakeholders as appropriate.

7.3. Impact Monitoring Plan

The Smart Environment Khmelnytskyi team have been instrumental in the development of the GCAP and will continue to be responsible for ensuring the timely monitoring of the GCAP and submission of related reports. From within the Smart Environment Khmelnytskyi team a Monitoring, Reporting and Verificaiton Coordinator will be assigned and tasked with delegating the data collection, analysis and reporting tasks to senior-level officials from across the City Administration.









7.4. Monitoring, Reporting and Verification process

This 'MRV Co-ordinator' role will involve the delivery of the activities outlined in Figure 7-1 and detailed further below.

Figure 7-1: Stepped MRV process



Liaise with the GCAP Co-ordinator, to 1. confirm the data collection requirements (including frequency and quality) for assessing the implementation and impact of GCAP actions, as well as associated timescales and budget, and ultimately of the GCAP as a whole. This should include a review of the targets and constituent indicators that each GCAP action will contribute towards achieving, as well as the objectives that each action and policy addresses, which are presented in Chapter 5. This step will also be used to support the identification of synergies with other city, and wider domestic, processes and protocols as well as of the specific stakeholders responsible for each;

2. Identify and assign an official 'MRV Sector Expert' within each of the departments responsible for the implementation of a GCAP action(s) to monitor and report on the action(s). It is likely that this would be a head of department and in most instances, if not all, be the same official responsible for the implementation of the relevant GCAP action ('GCAP Action Owner') from the relevant department within the City Administration. The selected officials will be responsible for monitoring, reporting and verifying data relating to a) the implementation progress of each action, b) the budget, scope and implementation programme of each action, and c) the impact of each action in relation to the relevant targets;

3. Identify and designate an official 'Data Collection Officer' with responsibility for the collection and review of data to inform each GCAP indicator;

4. Establish formal communication channels between the MRV Sectoral Experts and the relevant Data Collection Officers;

5. Communicate regularly with officials with designated MRV responsibilities to ensure that they are suitably informed, trained and otherwise supported to conduct their role effectively, efficiently and in a transparent and consistent manner. This will include the development and dissemination of guidance to facilitate appropriate and consistent MRV that meets the requirements of the GCAP methodology. This communication should also be conducted to ensure that the tasks of the MRV Sector Experts and Data Collection Officers are being executed to the specified quality, time and budget, as set by the MRV Co-ordinator;

6. Set and enforce deadlines for regular reports relating to each GCAP action and indicator;

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Table 7-1: Potential departments responsible for MRV

GCAP sector	Department responsible for MRV		
Environmental	Legal Support and Representation		
governance	Onit		
Green spaces	Department of Ecology and Landscaping Control		
Transport	Transport and Communications Department		
Energy	Municipal Infrastructure Department		
Water	Municipal Infrastructure Department		
Solid waste Municipal Infrastructure Department			

7. Assimilate inputs from MRV Sector Experts to report on each GCAP action, as well as on the progress and impact of the GCAP as a whole, and cascade the findings to the GCAP Coordinator, who will in turn share findings with other stakeholders, notably internal and external actors who are responsible for making decisions based on the findings. The MRV Sector Experts, as appointed by the MRV Co-ordinator to take responsibility for the MRV of actions in specific GCAP sectors, will be required to:

a) Acquire an in-depth understanding of the targets and indicators relevant to their GCAP action(s) and about how the data to inform each is derived and validated. This will require consultation with the MRV Co-ordinator and relevant Data Collection Officers; b) Communicate regularly with the official responsible for the implementation of each GCAP action ('GCAP Action Owner'), and if different, also the official responsible for reviewing, and if necessary, revise the budget, scope and planning of each action;

c) Familiarise themselves with the required method and frequency of data collection for each data item. In terms of the monitoring of the implementation of GCAP actions, data collection will, in all instances, be continuous throughout the implementation period. There will be more variation in the frequency of the data collection for each indicator;

d) Liaise with Data Collection Officers to ensure that any factors that might compromise



the quality or availability of data to meet deadlines set by the MRV Co-ordinator are identified in time to identify an alternative approach;

e) Adopt responsibility for the validation of all data in relation to each GCAP action, reviewing data received to ensure that it is complete, consistent and otherwise robust;

f) Analyse and assimilate the inputs of Data Collection Officers and GCAP Action Owners to report on the progress and impact of each GCAP action, and report on the findings; and

g) Cascade the results to the MRV Coordinator.









